



GENERAL SHAREHOLDERS' MEETING

BUSINESS YEAR 2014

NORTH AMERICAN FACTORY



CAMPO DE GIBRALTAR FACTORY



PONFERRADA FACTORY



SOUTH AFRICAN FACTORY





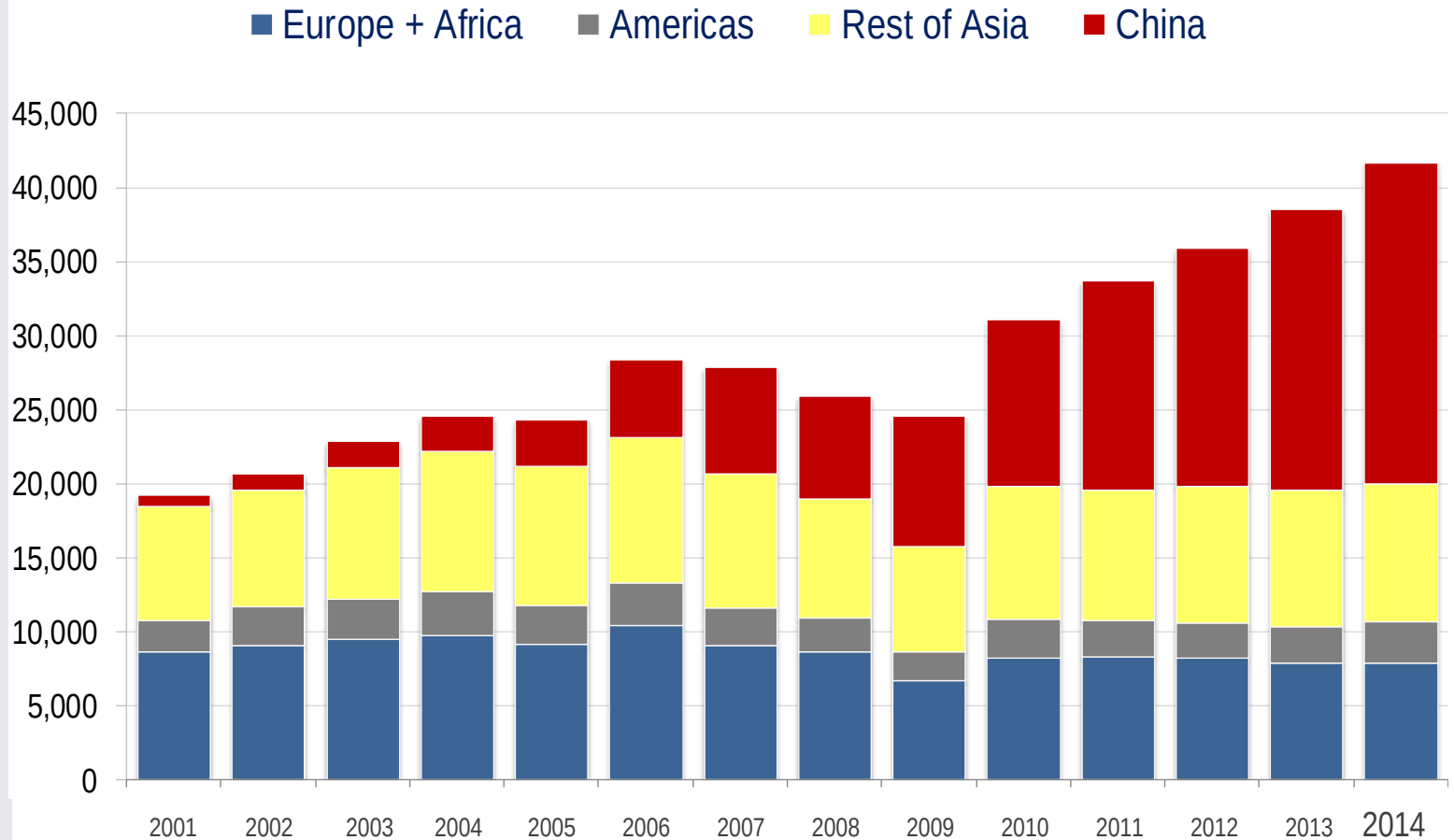
OFFICIAL NICKEL PRICE IN THE L.M.E.

Average price: cash / three months
(USD/Mt. Ni.)



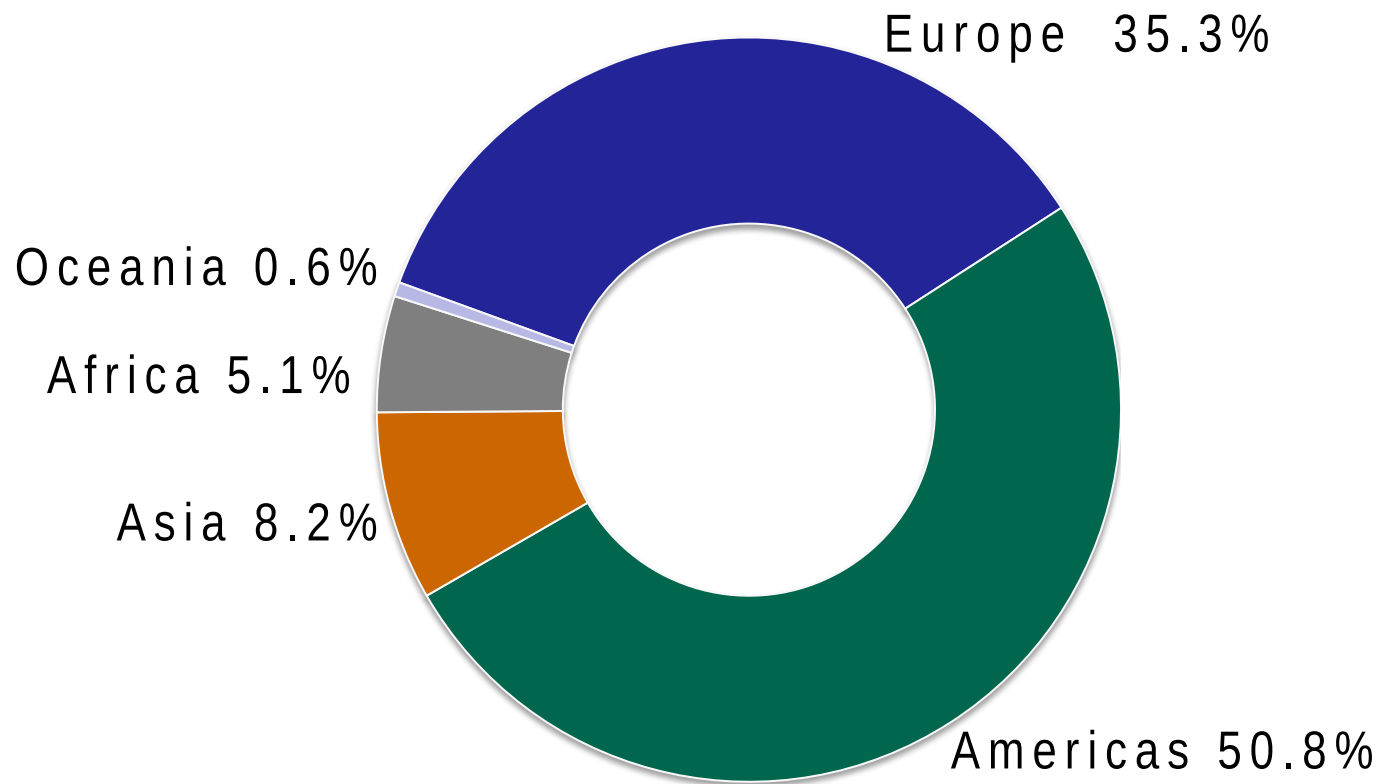
STAINLESS STEEL WORLDWIDE PRODUCTION

Thousand Mt



In 2014
China represents 52% of the world production

GEOGRAPHICAL DISTRIBUTION OF ACERINOX NET SALES



Spanish multinational

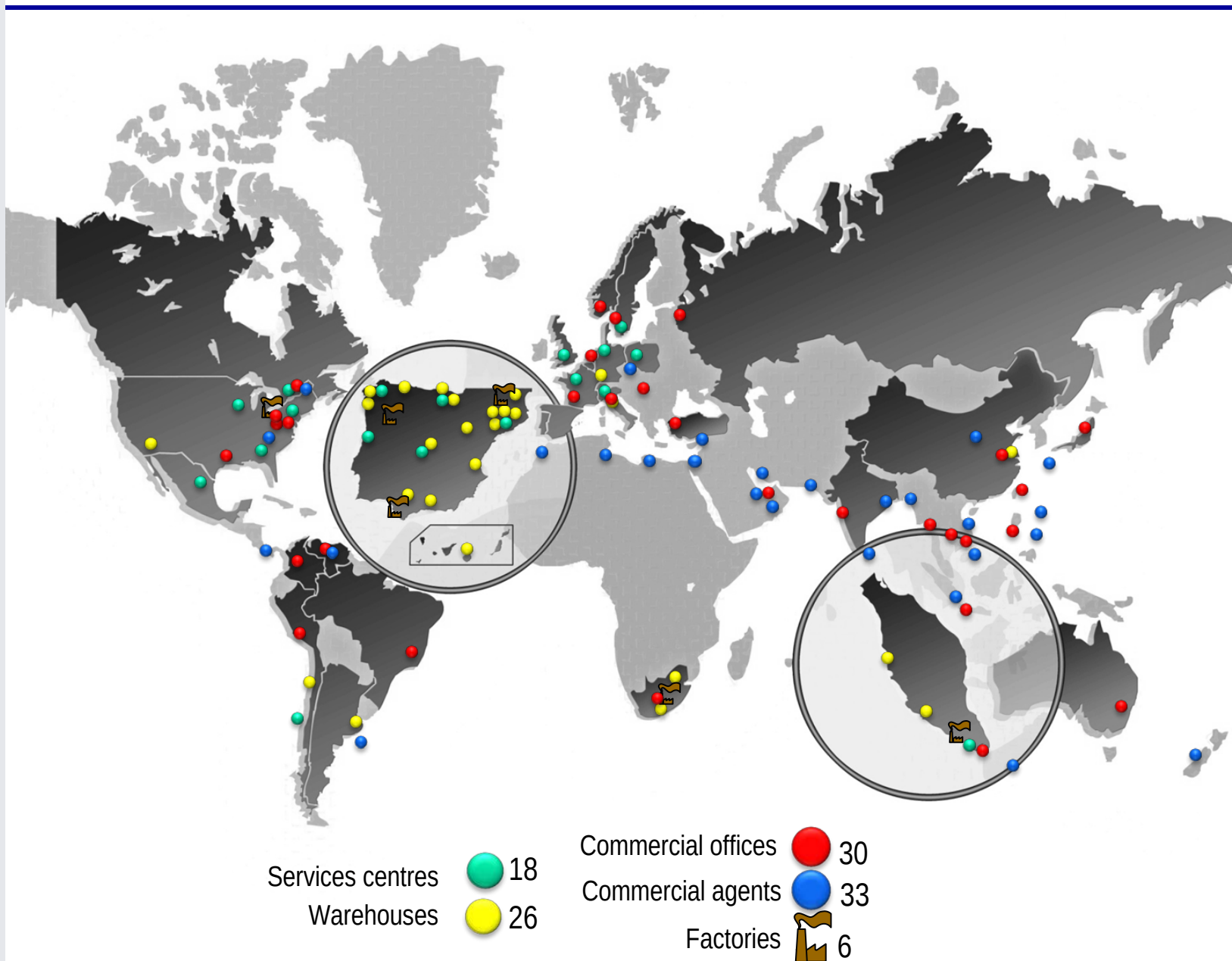
Sales in 83 countries

Commercial subsidiaries in 36 countries

Spain accounts for 9% of sales

ACERINOX INDUSTRIAL / COMMERCIAL NETWORK

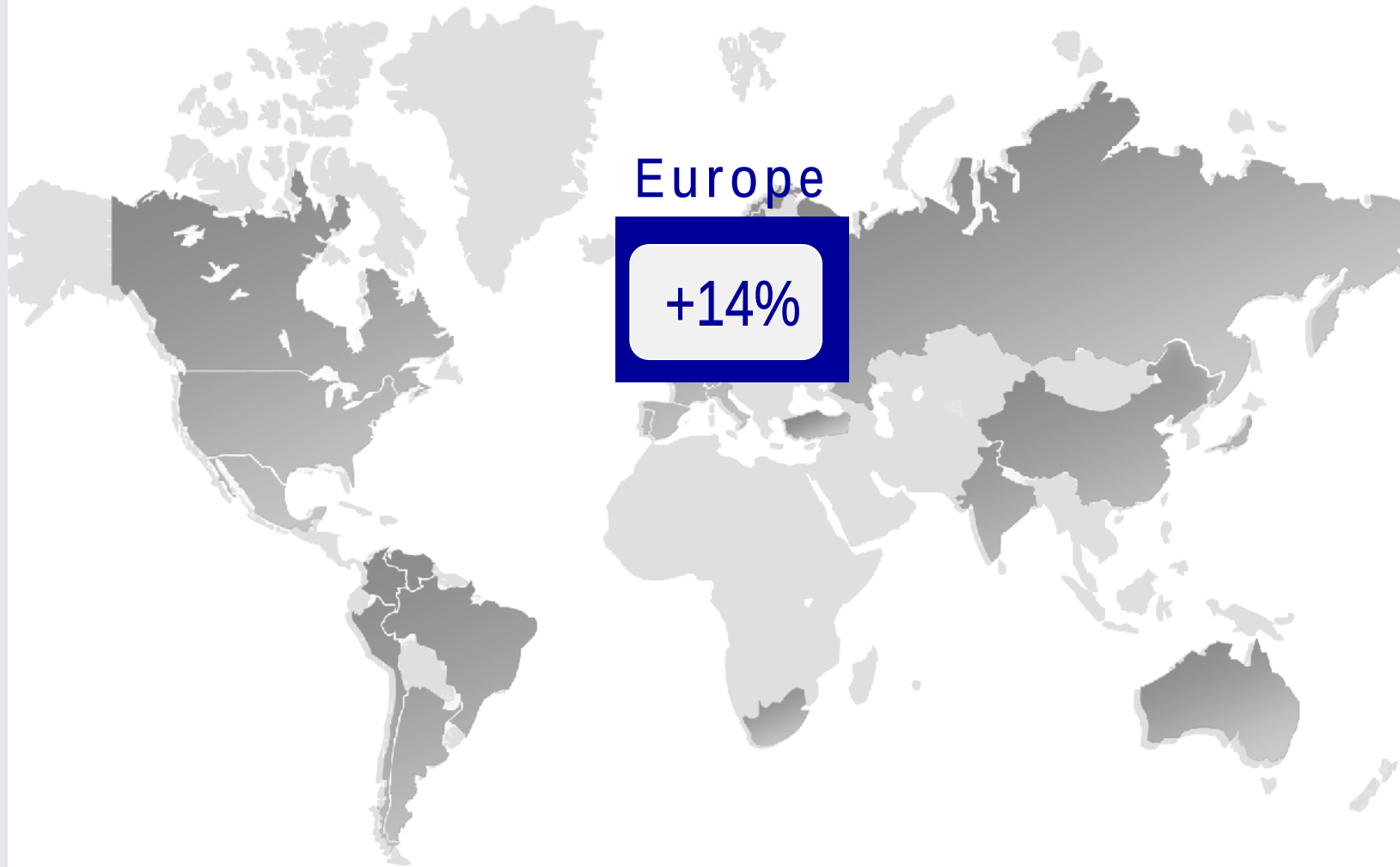
Germany
Argentina
Australia
Belgium
Brazil
Canada
Chile
China
Colombia
South Korea
USA
United Arab Emirates
Spain
The Philippines
France
India
Indonesia
Italy
Japan
Malaysia
Mexico
Norway
Peru
Poland
Portugal
United Kingdom
Russia
Singapore
South Africa
Sweden
Switzerland
Thailand
Taiwan
Turkey
Venezuela
Vietnam





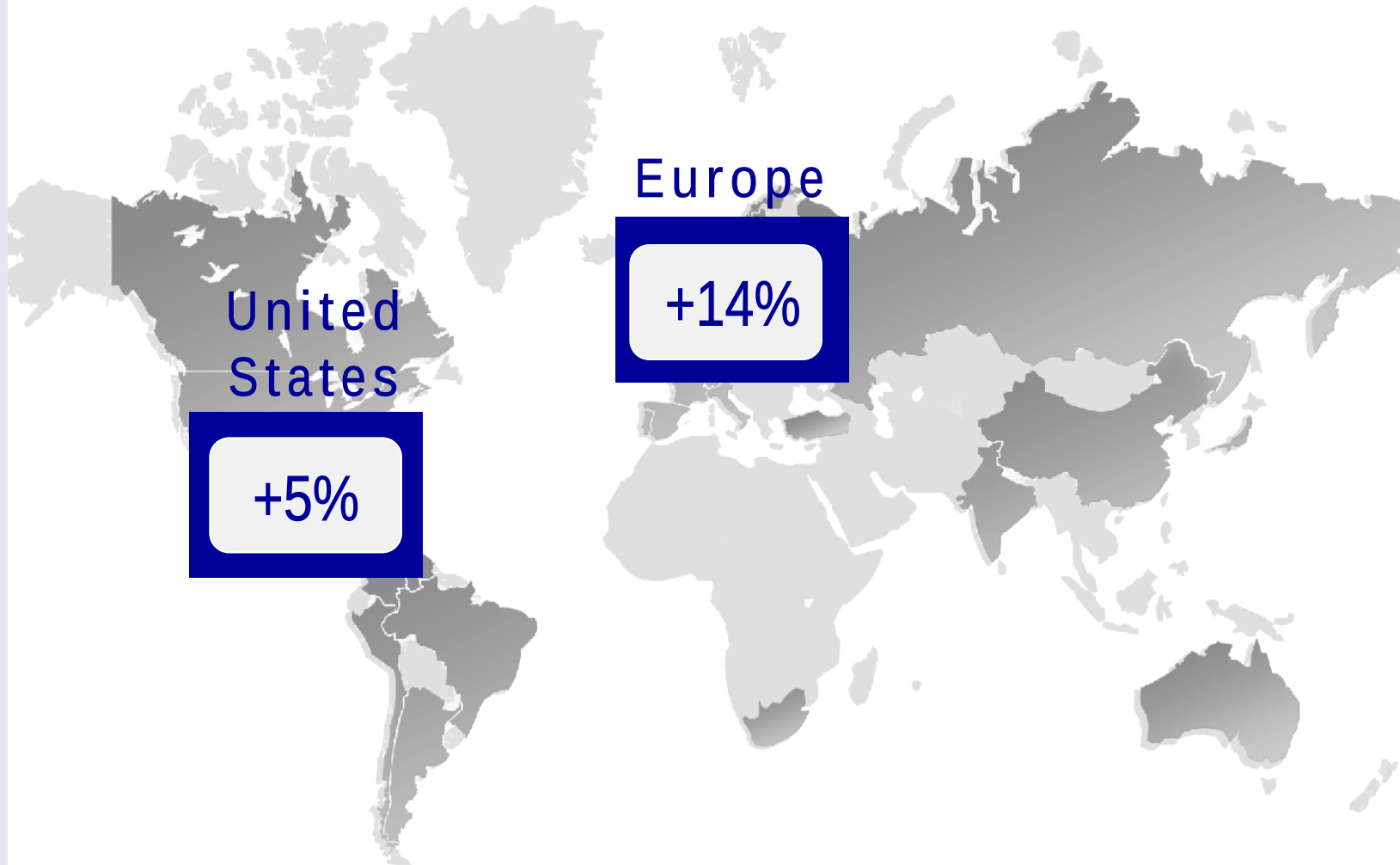
ESTIMATED GROWTH OF APPARENT CONSUMPTION

% Variation 2013 - 2014



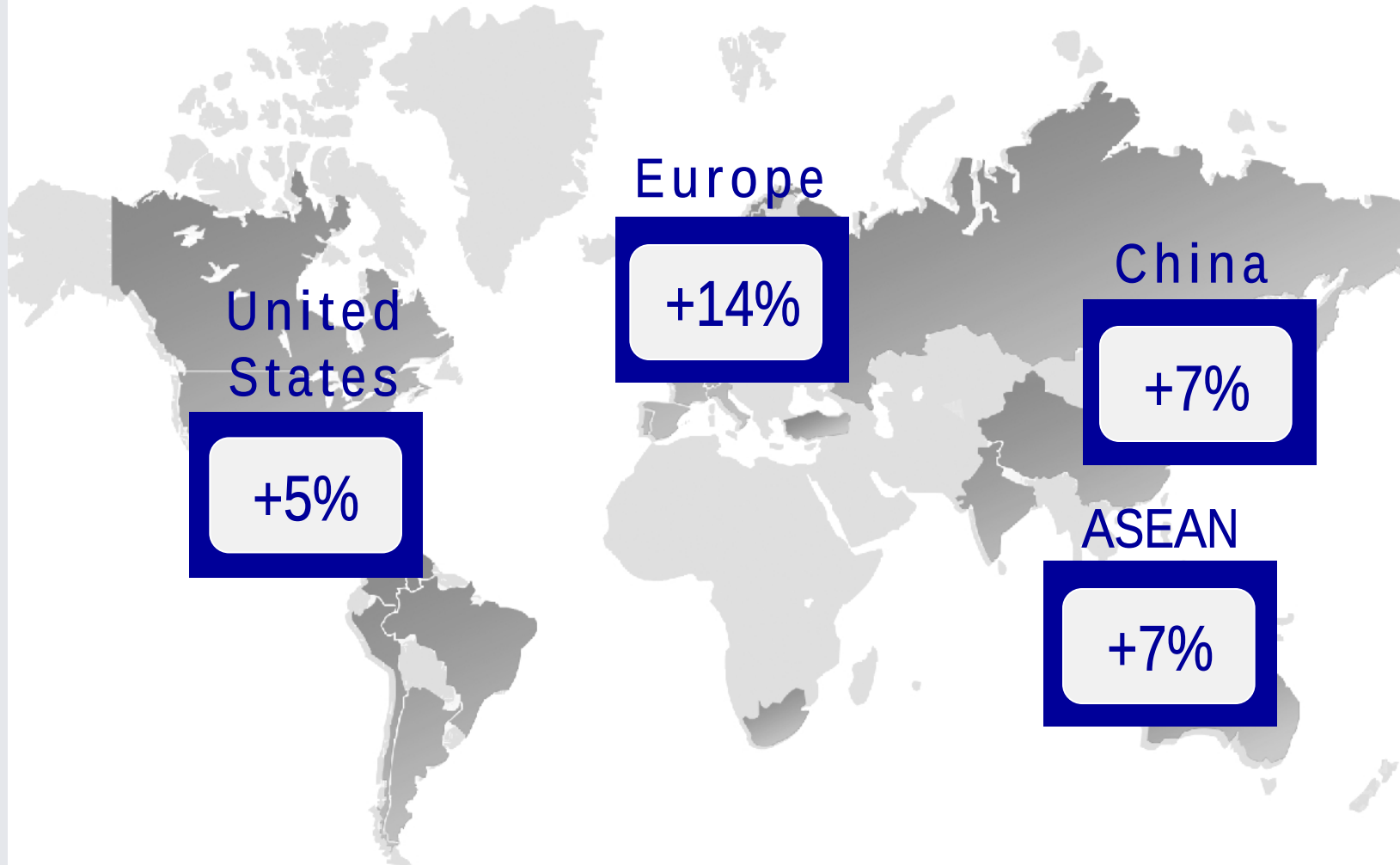
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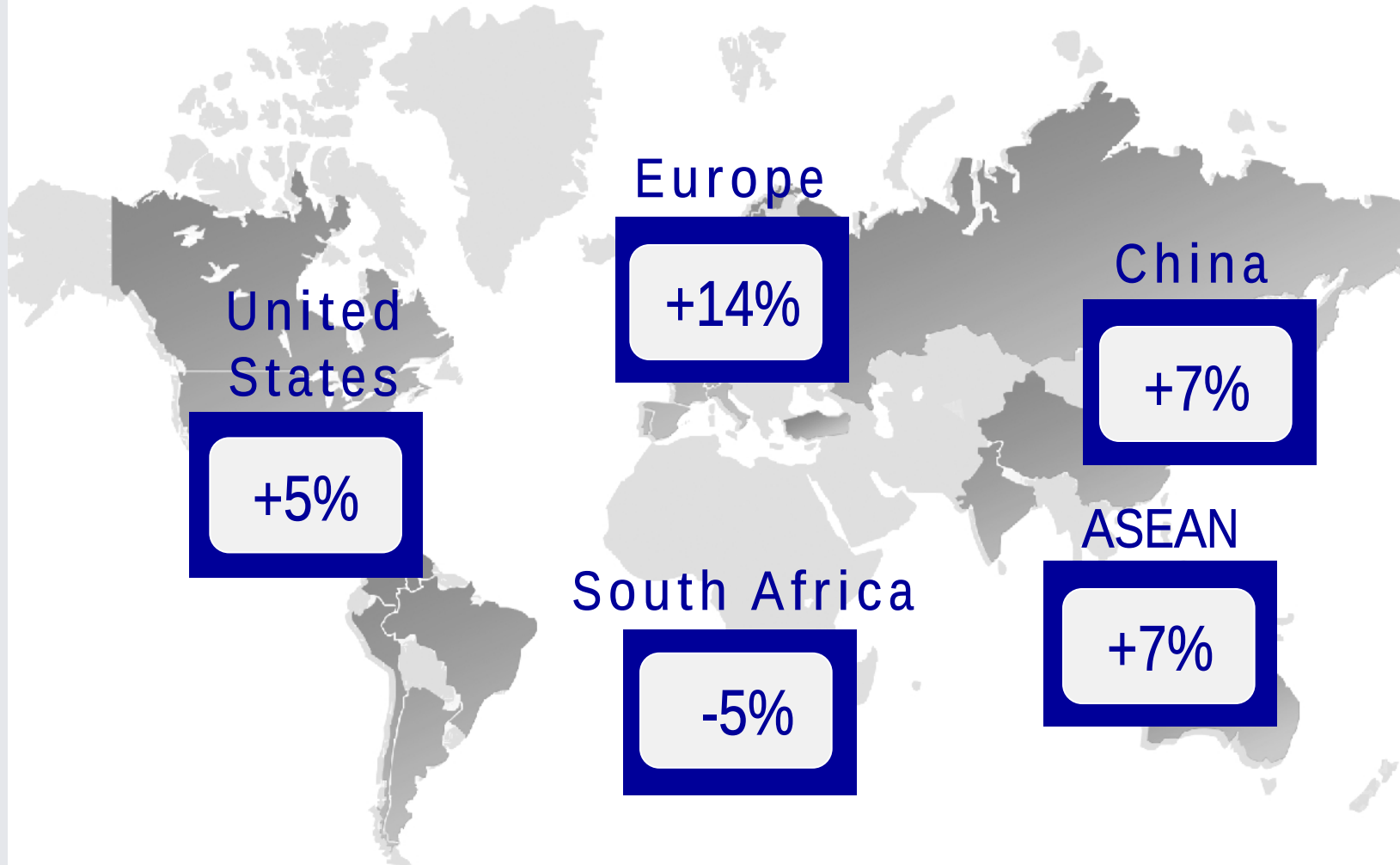
ESTIMATED GROWTH OF APPARENT CONSUMPTION

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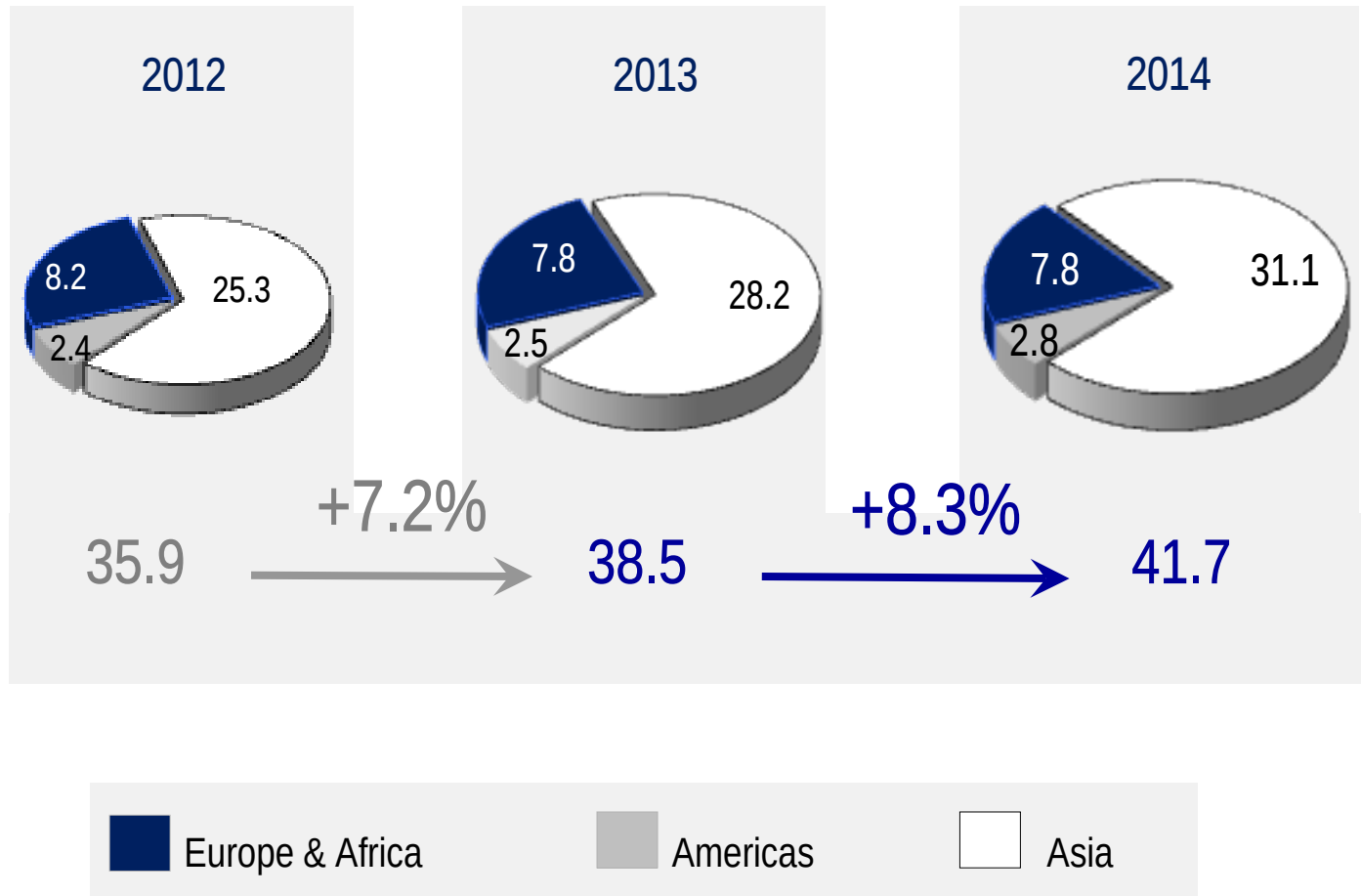
% Variation 2013 - 2014



EVOLUTION OF THE STAINLESS STEEL WORLD PRODUCTION

Million Mt

Compound annual growth rate 1950-2014: **6%**

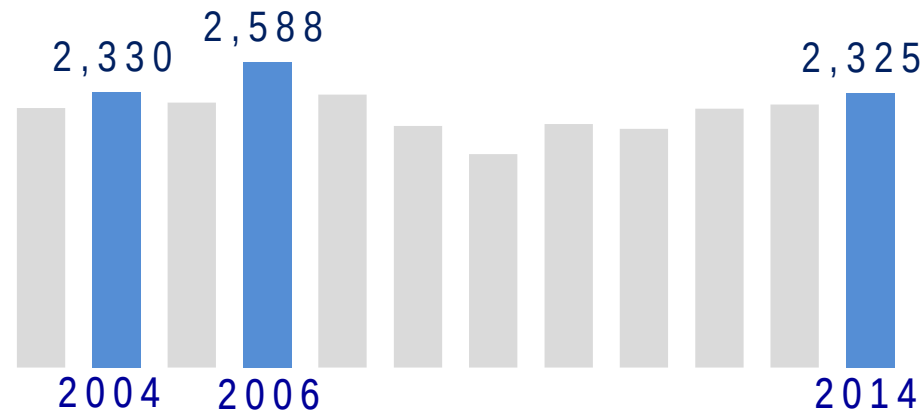


PRODUCTION OF ACERINOX

		Year 2014				Accumulated	Year 2013	Variation 2014 / 2013
		Q1	Q2	Q3	Q4		Jan-Dec	
Melting shop	Thousand Mt	617	632	560	516	2,325	2,225	4.5%
Hot rolling shop		542	552	492	464	2,049	1,941	5.6%
Cold rolling shop		384	412	384	375	1,556	1,499	3.7%
Long product (Hot rolling)		62	64	61	54	242	223	8.3%

Our three best years on melting shop production:

Thousand Mt



MAIN FINANCIAL FIGURES OF ACERINOX

Million EUR

	2014	2013	Variation
Net Sales	4,380.29	3,966.28	10.4%
EBITDA	454.18	228.14	99.1%
EBIT	297.69	88.28	237.2%
Results after Taxes and Minorities	136.33	22.07	517.8%
<i>Without the impairment</i>	<i>159.01</i>	<i>22.07</i>	<i>620.5%</i>
Net Financial Debt	615.72	529.33	16.3%
Net Financial Debt / EBITDA	1.36	2.32	-41.6%
Net Financial Debt / Equity	33.2%	34.1%	-2.7%

The Result after taxes and minorities reflects the impairment of 23 million EUR due to the Spanish tax reform → non-cash

MAIN FINANCIAL FIGURES OF ACERINOX

Million EUR

	Q1 2015	Q1 2014	Variation
Net Sales	1,144.31	1,023.78	11.8%
EBITDA	102.55	88.74	15.6%
EBIT	61.89	50.78	21.9%
Results after Taxes and Minorities	31.01	25.07	23.7%
Net Financial Debt	853.47	760.49	12.2%
Melting shop production (Thousand Mt)	600.5	617.5	-2.7%

Million EUR

Consolidation of Phase II of Cold Rolling in Bahru Equipment upgrades

	2014	2013
Acerinox, S.A.	1.0	0.7
Acerinox Europa	15.7	39.6
NAS	9.5	8.5
Columbus	6.1	16.0
Bahru Stainless	39.2	59.3
Roldán and Inoxfil	0.9	1.6
Spanish Trading Companies	0.1	0.1
Overseas Trading Companies	1.3	0.4
Total	73.7	126.3

INVESTMENTS OF THE CONSOLIDATED GROUP



Million EUR

Consolidation of Phase II of Cold Rolling in Bahru Equipment upgrades

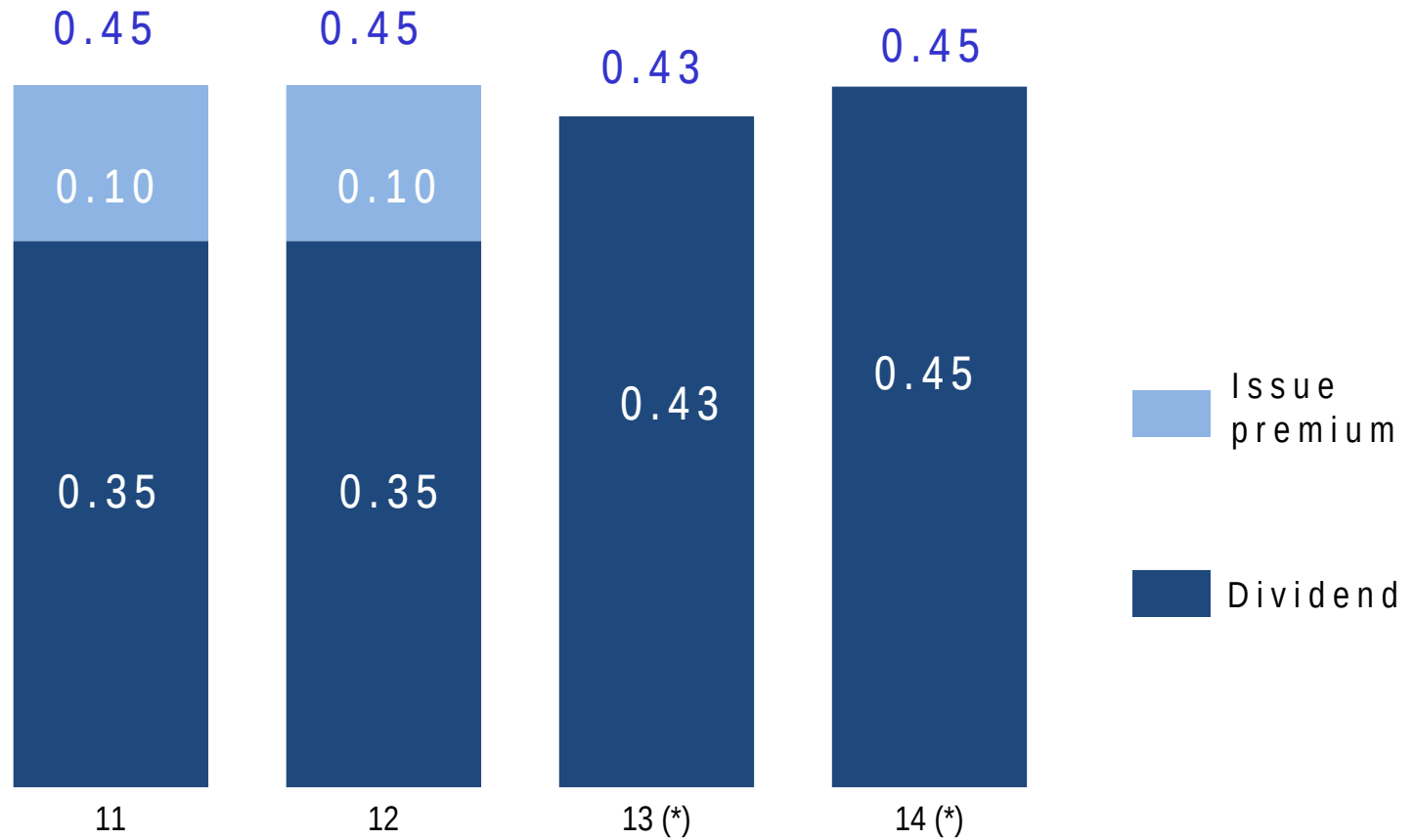
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TANKER TRUCK - BA FINISHED

RETURN TO SHAREHOLDERS

Euros/share



(*) Scrip dividend:

- 2013 57% new shares
- 2014 51% new shares

STOCK EXCHANGE MARKET - ACERINOX & IBEX 35

Year 2014



STOCK EXCHANGE MARKET - ACERINOX & IBEX 35

Year 2015

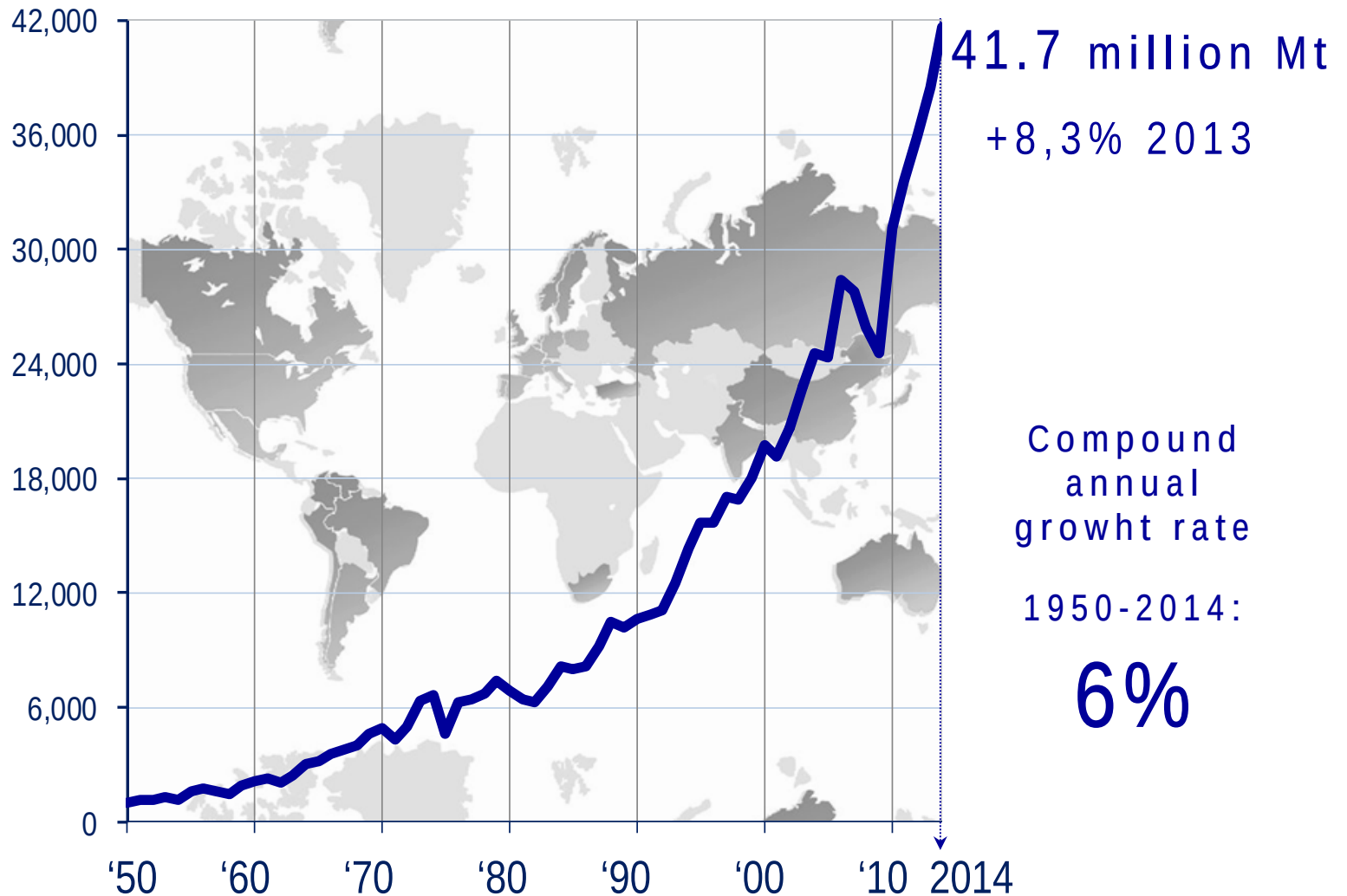




GRANADA
SUBWAY

STAINLESS STEEL WORLD PRODUCTION

Thousand Mt

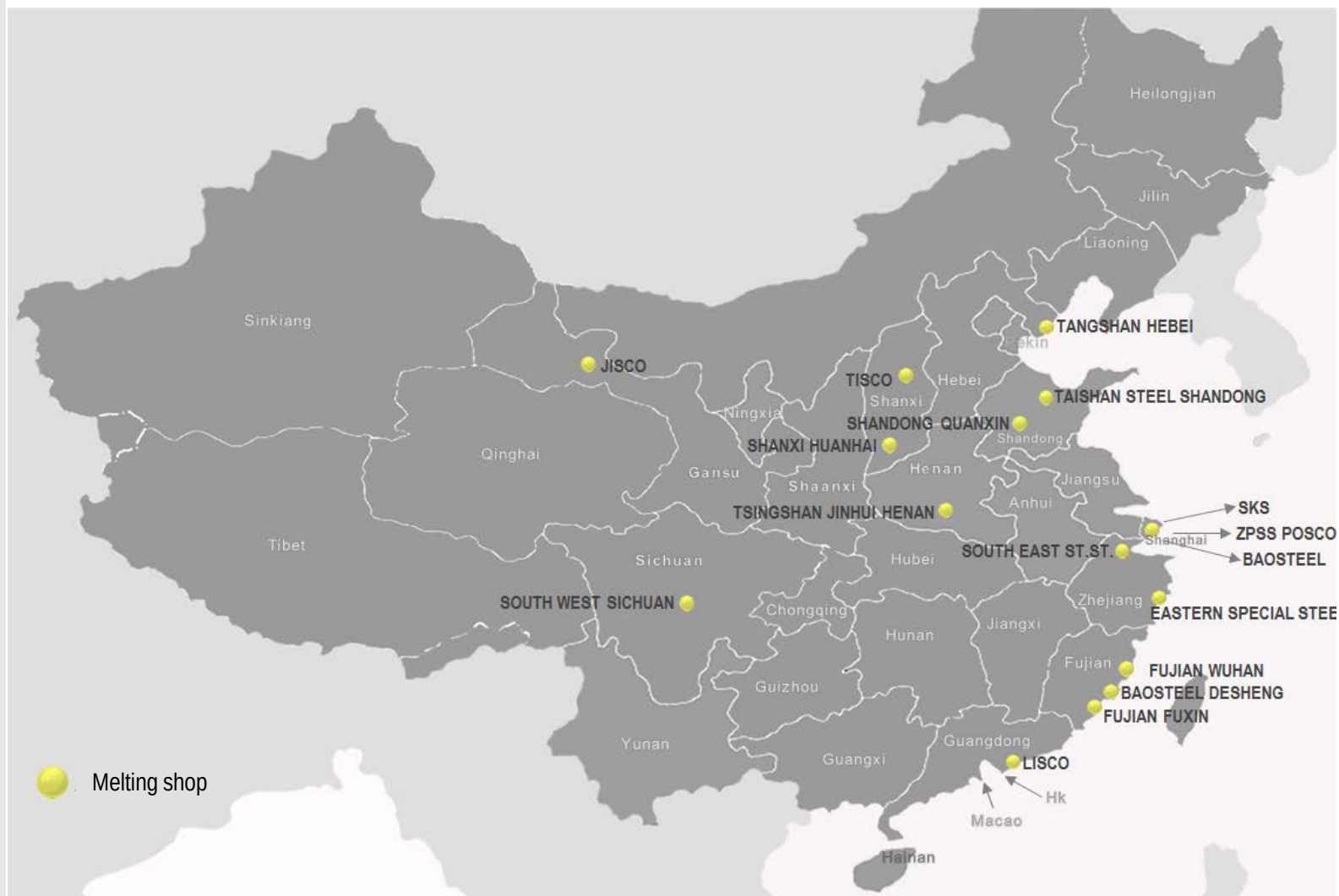


Consumption growth +9.2%: 32.6 million Mt



HANDRAILS ON THE SEAFRONT FROM GETARIA TO ZARAUTZ

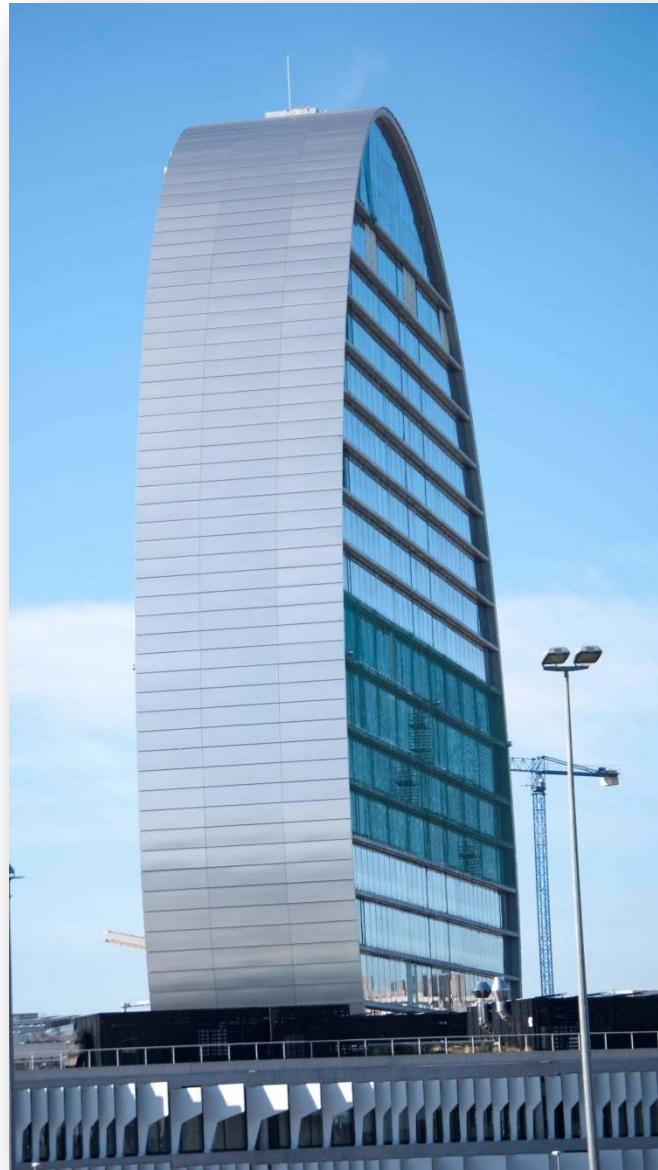
CHINESE FACTORIES



OLIVE OIL
BOTTLING IN
ALMAZARA



LA VELA – BBVA
offices in Madrid



THYSSENKRUPP

APERAM

OUTOKUMPU

ACERINOX



Melting shop



STAINLESS STEEL SCRAP



NORTH AMERICAN STAINLESS SLABS



LIQUEUR DISTILLERS

VARIABLE COSTS: EXCELLENCE PLAN

Excellence Plan I	Excellence Plan II	Excellence Plan III
2009 - 2010	2011 - 2012	2013 - 2014
Achieved: 97 million EUR (73% target)	Achieved: 52 million EUR (59% target)	Achieved: 53 million EUR (88% target)

VARIABLE COSTS: EXCELLENCE PLAN

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EXCELLENCE PLAN IV 2015-2016

- Target: 70 million EUR

VARIABLE COSTS: EXCELLENCE PLAN

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EXCELLENCE PLAN IV 2015-2016

- Target: 70 million EUR

FIXED COSTS: 110 MILLION EUR

Personal expenses: 54 million EUR

Maintenance: 45 million EUR

Others: 11 million EUR





STAINLESS STEEL SUPPLIED BY NORTH AMERICAN STAINLESS IN THE
AEROSPACE INDUSTRY – ATLAS V ROCKET



STAINLESS STEEL SCRAP

Carbon Disclosure



Global Reporting Initiative (GRI)



World Steel Association





STAINLESS STEEL BOAT FOR MARITIME'S WORKS CLEANING





THANK YOU VERY
MUCH FOR YOUR
ATTENTION

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