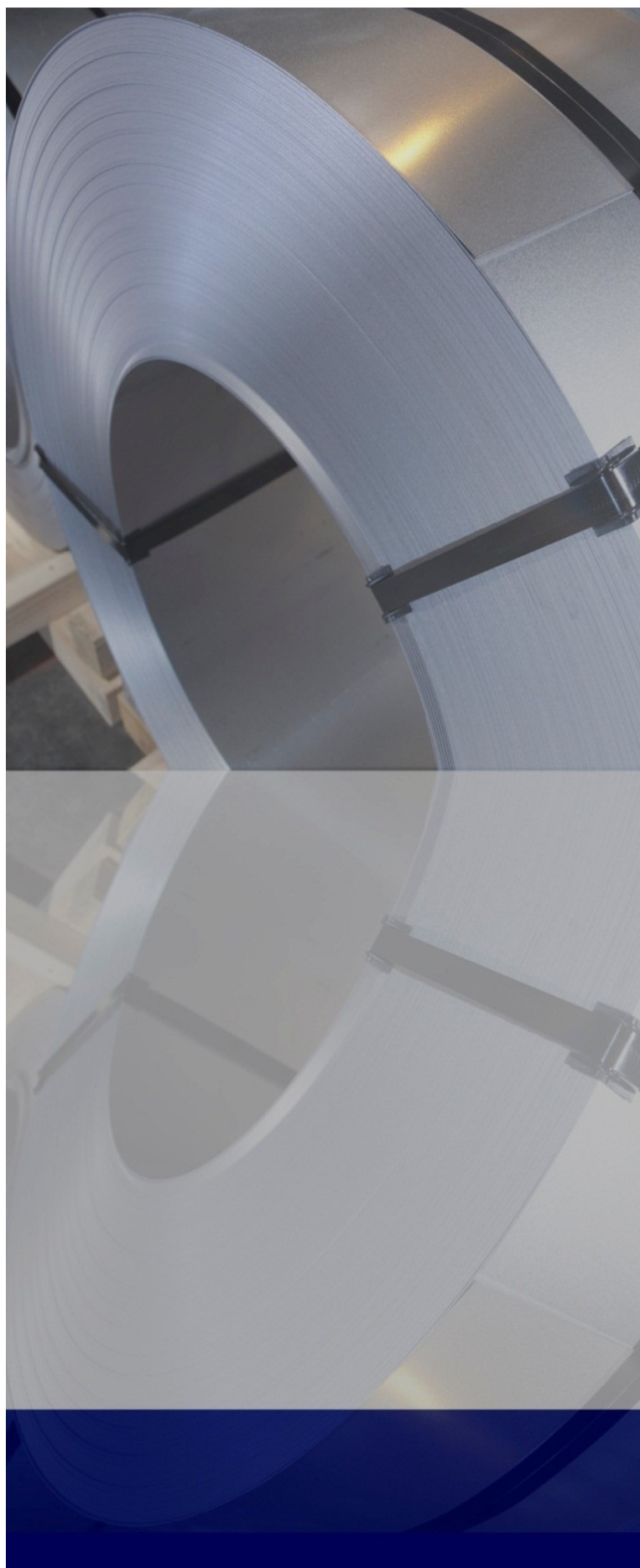


(Free translation from the original in Spanish. In the event of discrepancy, the Spanish-language version prevails.)



**REGULATION OF THE
BOARD OF DIRECTORS OF
ACERINOX, S.A.**

December 2019

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REGULATIONS OF THE BOARD OF DIRECTORS

ACERINOX S.A.

PRELIMINARY TITLE

Article 1. Purpose.

The purpose of these Regulations is to regulate the organization and functioning of the Board of Directors of ACERINOX, S.A. and the organs and committees of said Board, as well as the Board's by-laws.

Article 2. Scope of application.

These regulations apply to Members of the Board of Directors and, insofar as they are compatible with the specific nature and functions of each case, to Senior Management of the Company and subsidiary governance bodies.

Article 3. Mission of the Board of Directors.

The mission of the Board of Directors is to promote the interests of the Company, understood to be the consequence of a long-term, profitable, and sustainable business that fosters continuity and the maximisation of the economic value of the company. In the execution of its mission, the Board of Directors shall ensure that the Company respects the law and regulations and behaves in accordance to good faith, ethics, and respect for customs and commonly accepted good practices, and shall endeavour to reconcile the interests of the Company with the legitimate interests of its employees, suppliers, and customers as well as all other stakeholders that may feel affected.

TITLE I

THE BOARD OF DIRECTORS AND ITS COMMITTEES

Chapter I. Composition, functions and competencies

Article 4. Composition.

1. The number of members of the Board of Directors shall be determined by the Annual General Assembly. This number shall be in accordance to what is established in the Articles of Association, no less than five and no greater than fifteen.

2. The persons designated as Board Members will have to meet the conditions established in the Regulations, as well as the conditions required by Law and the Articles, formally agreeing to comply with all obligations and duties established in them from the moment of their assumption of the position.
3. The Board of Directors shall ensure that the processes to select its members favours gender diversity, as well as a diversity of experiences and knowledge; they are not to suffer from any implicit biases that may implicate any discrimination whatsoever, and are to facilitate the selection of female Board Members.
4. When exercising its rights of proposal to the General Shareholders Assembly and co-optation in order to cover vacancies, the Board of Directors must ensure that External Board Members constitute an ample majority in the composition of the body and that the number of Executive Board Members is sufficient to provide the Company with the necessary knowledge and information about corporate management.
5. The Board shall equally ensure that, within the majority group of External Board Members, the number of Proprietary Board Members and Independent Board Members is in proportion to the share capital represented by the former and the capital represented by the remaining shareholders, respectively.
6. It is possible for External Board Members to be neither Independent nor Proprietary. Should this be the case, the Company will explain said circumstance and its ties with this member or with its directors or significant shareholders.
7. The Board shall explain the character of each Board Member to the General Shareholders Assembly, which must effect or ratify this appointment, according to the legally provided definition for Executive, External, Proprietary, Independent, or Other External Board Members.
8. When drafting and approving the Annual Report of Corporate Governance, the contribution attributed to the Board Members must be confirmed or, if necessary, revised. If applicable, the Report must explain the reasons for the appointment of Proprietary Board Members at the request of shareholders who have a holding of less than 3% of the share capital. In addition, the Report must explain, if necessary, the reasons why any formal proposals by a shareholder before the Board were not approved even though the shareholder holds the same or a higher number of shares than other shareholders whose requests for the appointment of Proprietary Board Members were approved.

Article 5. Representative functions.

The Board of Directors is entitled to represent the Company under the established legal and statutory terms.

Article 6. Duties that cannot be delegated.

1. The Board of Directors may not delegate the following duties:
 - a) The supervision of the effective functioning of the committees it has created and the actions of the delegated bodies and of the directors it has designated.
 - b) The determination of the general policies and strategies of the Company.
 - c) The authorization or waiver of the obligations derived from the duty of loyalty in accordance to what is established in the applicable legislation.
 - d) Its own organization and functioning.
 - e) The formulation of the annual accounts and their presentation to the General Shareholders Assembly.
 - f) The formulation of any class of report required by law from the administrative body, provided the operation to which the report refers cannot be delegated.
 - g) The appointment and dismissal of Company Board Members, as well as the establishment of the conditions of their contract.
 - h) The appointment and dismissal of directors that are directly supervised by the Board or any of its members, as well as the establishment of the basic conditions of their contracts, including remuneration.
 - i) The decisions related to the remuneration of Board Members within the statutory framework and, as the case may be, of the remunerations policy approved by the General Assembly.
 - j) The convening of the General Shareholders Assembly, the elaboration of the agenda, and the proposal of agreements.
 - k) The policy related to its own shares or stakes.
 - l) The duties that the General Assembly may have delegated to the Board of Directors unless it had expressly authorized the Board to sub-delegate them.
 - m) The approval of the strategic or business plan, management goals and annual budgets, investments and financing policy, corporate social responsibility policy and dividends policy.
 - n) The determination of the risk control, management and even fiscal policy, and the oversight of the internal information and control systems.
 - o) The determination of the corporate governance policy of the Company and the Acerinox group of which it is the dominating body; its organization and functioning and, specifically, the approval and modification of the present Regulations.
 - p) The approval of the financial information that must be periodically released, as the Company is publicly listed.

- q) The definition of the structure of the Acerinox group, of which the Company is the dominating body.
 - r) The approval of investments or operations of all kinds which, by virtue of their high cost or special characteristics, are considered to be of a strategic nature or special fiscal risk, unless their approval corresponds to the General Shareholders Assembly.
 - s) The approval of the creation or acquisition of shares in special purpose vehicles or entities resident in countries or territories considered tax havens, as well as any other transactions or operations of a comparable nature whose complexity might impair the transparency of the Company and its group.
 - t) The approval, prior the report from the Audit Committee and within the terms legally provisioned, of operations that the Company or companies of the group carry out with Board Members or with shareholders having significant holdings, and either individually or in concert with others, including shareholders represented on the Company's Board of Directors, or that of other companies belonging to the Acerinox group, or with people related to them. The affected Board Members, or those representing or related to the affected shareholders, must abstain from participating in the deliberations and vote on the agreement in question. The only exceptions to this approval are operations present all three of the following conditions simultaneously:
 - they are conducted under contracts whose terms are standardized and apply en masse to a large number of customers;
 - they are conducted at arm's length prices or rates generally established by whomever is supplying the goods or services in question; and,
 - the amount does not exceed 1% of the annual revenue of the Company.
 - u) The determination of the Company's fiscal strategy.
2. When urgent, duly justifiable circumstances concur, and unless it is legally not possible to do so, decisions may be adopted that correspond to the aforementioned matters by the delegated bodies or persons, which must be ratified in the first Board Meeting celebrated after the adoption of the decision.

Chapter II. Structure of the Board

Article 7. The Chairman.

1. Prior a report from the Appointments, Remunerations, and Corporate Governance Committee, the Board of Directors shall appoint a Chairman from one of its members and, as the case may be, one or more Vice-Chairmen. Should the Chairman be re-elected as Board Member, his re-election as Chairman shall not be necessary.

2. The Chairman is the maximum authority responsible for the efficient functioning of the Board of Directors. As well as the remaining duties or functions granted by Law, the Articles of Association, or the present Regulations, the Chairman shall have the following duties or functions:
 - a) Bear the institutional representation of the Company.
 - b) Convene and preside meetings of the Board of Directors, establishing the agenda for said meetings and leading the discussions and deliberations, ensuring that enough time is dedicated to the discussion of strategic matters.
 - c) Preside over the General Shareholders Assembly.
 - d) Ensure that all Board Members receive sufficient prior information so as to be able to deliberate the points of the agenda.
 - e) Stimulate the debate and an active participation of Board Members during the sessions, safeguarding their liberty to adopt any position.
 - f) Propose the appointment of the CEO and the Board of Directors Secretary.
 - g) Prepare and submit to the Board of Directors an agenda of dates and matters that need to be dealt with.
 - h) Organize and coordinate the periodic evaluation of the Board as well as, as the case may be, of the primary executive of the Company.
 - i) Agree on and review the refresher programmes for each Board Member, when the circumstances so advise.
3. In the event of a split vote, the Chairman does not have a deciding vote.
4. In the event of absence or incapability, the eldest Vice-Chairman shall take the place of the Chairman if he/she were to be Independent. Otherwise, the Independent Vice-Chairman with the most seniority shall take the Chairman's place. In the event that there are several of equal tenure, the eldest Vice-Chairman shall be followed by the next most senior should the latter decline.

Article 8. Vice-Chairmen of the Board.

The Board may assign one or more of its Members as Vice-Chairmen who, in accordance with what is established in article 7, shall substitute the Chairman in his/her duties in case of absence or incapacity.

Article 9. The Chief Executive Officer.

In accordance with a proposal from the Chairman, the Board may designate a CEO from among its members and delegate all of the delegable powers in accordance with what is established by Law, the Articles of Association, and these Regulations. The CEO shall be responsible for the effective leadership of the Company's business, according to the decisions and principles that the General Shareholders Assembly and the Board of Directors establish in their respective areas. The CEO will have command over all of the Company's

services and Senior Management. The CEO will also be in charge of executing the general strategy of the Acerinox group, and ensuring it is carried out.

Article 10. The Secretary of the Board and the Vice-Secretary.

1. In accordance with a proposal from the Chairman, and prior report from the Appointments, Remunerations, and Corporate Governance Committee, the Board of Directors shall designate a Secretary and, if warranted, a Vice-Secretary. The same procedure shall be followed to agree on the removal of the Secretary and, if warranted, the Vice-Secretary. The Secretary and Vice-Secretary may or may not be Members of the Board. If the Secretary should be absent or the position vacant, the Vice-Secretary, if designated, shall replace him or, if not designated, the youngest Board Member shall replace him/her, and if he/she should decline, the next youngest Member will be designated.
2. As well as the duties and granted by Law, the Articles of Association, or the present Regulations, the Secretary shall have the following duties and functions:
 - a) Preserve the documentation of the Board of Directors, record the development of the sessions in the book of minutes, and give faith regarding their contents and the resolutions adopted.
 - b) Ensure that the actions of the Board of Directors conform to applicable law, the Articles of Association, and other internal norms.
 - c) Assist the Chairman so that Members of the Board receive the relevant information for them to carry out their duties with the necessary time before meetings and in the adequate format.
 - d) Ensure that the actions and decisions of the Board of Directors reflect its consideration of the recommendations of government contained in the Code of Good Governance of Listed Companies that is applicable to the Company.

Article 11. Board Committees.

1. Commissions of the Board of Directors are the Audit Committee, the Executive Committee and the Appointments, Remuneration and Corporate Governance Committee.
2. The Board of Directors may set up other specialized Commissions, determining its composition, appointing its members and establishing the functions assumed by each one of them.
3. The specific regulation of the respective Commissions is contained in Annexes I, II and III of this Regulation.

Article 12. Common norms regarding the convening of meetings and functioning of the Board of Directors and its Committees

I. Board of Directors.

A) Convening of Meetings:

1. The convening of meetings will include the agenda set by the Chairman. The Board of Directors must meet at least once per quarter and will be convened by its Chairman or acting Chair. Board Members representing at least one third of the Board may convene a meeting indicating the agenda in the call notice, to be held at a location within the vicinity of its corporate offices, should the Chairman, having been requested to convene a meeting, have not done so within the term of one month after being so requested.
2. Meetings will normally be held at the Company's offices, although they may also be held at another location determined by the Chairman.
3. Notwithstanding the aforementioned, and except where the Law so forbids, resolutions may be adopted for emergency purposes or special convenience without a meeting and in writing, adhering to the requisites and formalities established by the applicable regulations.
4. However, the Board may meet without the need to observe the aforementioned notice requirements if all Members attend the meeting, or those not attending give their consent in writing.
5. Unless the Board had been formed or exceptionally convened for emergency purposes, Members must have the necessary information sufficiently in advance in order to discuss and adopt the resolutions on the matters at hand.
6. The Board will be deemed validly convened when at least half plus one of the present or represented members in office attend the meeting. Board Members may appoint other Board Members to represent them. Non-executive Board Members may only do this for another non-executive Member.
7. Attendance of Members at Board Meetings will be equally valid by means of long-distance communications methods, provided said methods allow all attending Members to be reciprocally recognized and identified, be in permanent communication, and be able to intervene and cast their vote in real time. Sessions of the Board of Directors to which Members attend by means of long-distance communications methods shall be considered unique and shall be celebrated in the location where the Chairman of the body, or whoever is replacing him, is. The

aforementioned long distance attendance of specific Members must be referred to in the minutes of the meeting and agreement certifications.

B) Votes:

The agreements made by the Board of Directors must be adopted by the absolute majority of the Members present or represented at the session. However, the permanent delegation of any powers by the Board of Directors to the Executive Committee or the CEO, and the appointment of Board Members to occupy these positions, shall require a favourable vote by two-thirds of the members of the Board in order to be valid.

C) Deliberations:

The Chairman of the Board of Directors shall oversee the deliberations, award the floor to requesting Members, and submit the matter to vote once he/she considers the matters to have been sufficiently debated.

D) Documentation and language:

1. Only the Spanish versions of the meeting calls, agendas, minutes, and certifications shall be officially valid. Versions of the aforementioned documents in English provided by the Company upon the specific Member request are not officially valid.
2. The deliberations and resolutions of the Board shall be recorded in a minutes book and each minute will be signed by the Chairman and Secretary, or those acting as such.

E) Information:

Board Members shall receive the information relevant for the exercise of their duties with sufficient time prior to sessions and in a format suitable for the deliberation of the points on the agenda.

F) Remunerations:

1. The office of Board Member shall be remunerated.
2. Board members will earn a fixed annual fee apportionable by days in the event that their functions are not performed throughout the year. The fixed remuneration will be payable monthly in arrears.
3. This will be complemented by the payment of an additional remuneration, variable o diet, which will only be perceived by those attending each session in person or by teleconference.

4. The allowance paid to the Board Chairman, AND THE Board Chairman of the others Committees, when acting in this capacity, shall be twice that of other Board Members.
5. Board Members who are Chairmen or ordinary members of the Board Committees shall also be entitled to the allowances indicated, which will be the same amount they are allotted for being on the Board, and under the same conditions.
6. The amount of the previously mentioned remunerations will be determined by the Board of Directors, always within the yearly amount set out, and in compliance with the other criteria included in the remuneration policy, which will be approved by the General Shareholders Assembly at least every three years as a separate item of the agenda. The yearly remuneration of the Board Members shall vary, depending on the functions and responsibilities assigned to each of them, on whether they are members of a Board Committee, and on other objective circumstances that are deemed relevant.
7. When a member of the Board of Directors is appointed CEO or conferred executive duties for some other reason, a contract must be drawn up between this individual and the Company, which must be previously approved by the Board of Directors with the vote in favour of two-thirds of its members. The board member in question must abstain from attending the discussion and participating in the vote. The approved contract must then be attached to the meeting minutes. For Chief Executive Officers, the right to remuneration derived from their condition as Member of the Board shall be compatible with their right to remuneration for their Senior Management position.
8. The contract will provide details on all the concepts for which payment may be due in the performance of the executive functions, including, when appropriate, the potential compensation for the early termination of these functions and the amounts to be paid by the Company in respect to insurance premiums or contributions to savings plans. The Director is not entitled to any payment for performing executive functions whose amounts or concepts are not laid out in this contract. The contract must adhere to the remunerations policy approved by the General Meeting.
9. In the event that the General Shareholders Assembly authorizes that a group of employees, or all the employees of the Company, be paid by awarding them shares or stock options in the Company, Board Members may also take part in these remuneration systems.
10. The remuneration of the Secretary shall be determined by the Board of Directors, and attendance allowances can be part of said remunerations for an identical or analogous amount as that of Board Members.

G) Duty to abstain:

1. Board Members must abstain from voting or participating in deliberations involving issues in which they hold a personal interest, or which affect a family member or a company in which they hold an executive position or in which they are significant shareholders.
2. Board Members affected by appointment, re-election, or dismissal proposals must abstain from participating in the deliberations and votes regarding their position, leaving the meeting while such procedures take place.

H) Attendance of other people:

1. People, whose presence at Board Meetings and meetings of the Executive Committee is considered to be convenient by the Chairman, may attend said meetings.
2. The CEO may be accompanied to meetings of the aforementioned bodies by members of company management he/she deems to be necessary

I) Annual performance evaluation:

1. The Board of Directors must carry out an annual evaluation of its functioning and that of its Members and, based on the results of said evaluation, must propose a plan of action to correct any detected deficiencies.
2. The results of the evaluation shall be consigned in the meeting minutes or shall be incorporated to said minutes as an annex.

J) Counselling:

Members of the Board may request external advisement through the Chairman of the Board when they consider it necessary for the proper execution of their duties.

II. Board Committees.**A) Convening of Meetings:**

The Committees shall gather once they have been convened by the Chairman, who shall determine the agenda. Convening of meetings shall also be mandatory when so requested by the majority of the body.

B) Quorum:

The Board will be deemed validly convened when at least half plus one of its members are in attendance.

C) Appointments, Remunerations, and Corporate Governance and Audit committees Secretary:

The position of Secretary of the Committees shall be held by whomever is deemed adequate by the Board of Directors in accordance to a proposal by its Chairman, with the exception of the Executive Committee, where the Secretary of the Board shall also be its Secretary. The minutes recording the contents of the meeting are to be prepared by the Secretary and then submitted to the Chairman for approval. The minutes are to be recorded in the book of minutes and a copy sent to each Committee Member.

D) Other Provisions:

1. The renewal, re-election, and dismissal of members of Board Committees are governed by the regulations established by the Board of Directors.
2. Any person deemed necessary by the Chairman of the Committee may attend its meetings even though they may not hold the position of Board Member.

If these people were to be managers or employees of the company, or companies of the group, the attendance request shall be processed through the CEO.

3. For cases not provided for in the present, the provisions regarding the functioning of the Board of Directors shall be applicable to the Committees in whatever manner allowable.

Chapter III. Board relations with other bodies and entities

Article 13. Relationship with shareholders.

1. The Board of Directors is responsible for establishing adequate mechanisms for shareholders to submit proposals regarding the management of the Company, regardless of how many shares they may hold, as long as these interests are compatible with the corporate interest.
2. The Board of Directors shall encourage the informed participation of shareholders at General Shareholders Assemblies.
3. The Board of Directors will adopt as many measures as necessary in order to facilitate the General Shareholders Assembly to effectively perform any duties it is responsible for, in accordance with the Law and the Articles of Association.

Specifically:

- a) It will provide shareholders with all legally required information prior to the General Shareholders Assembly.
- b) It shall address with the utmost diligence the requests for information received from shareholders prior to the General Shareholders Assembly, in accordance with the Law.

- c) It shall address with the same diligence all enquiries from shareholders when the General Shareholders Assembly is held.
4. The Shareholders Office shall send all the questions formulated to it directly to the Board. A section on the Company website is available for making enquiries and requests for items to be added to the agenda of the next General Shareholders Assembly.

Article 14. Relationship with Auditors.

The Board's relationship with Auditors, both internal and external, shall be conducted through the Audit Committee.

Article 15. Relationship with Senior Management.

The Board of Directors shall maintain a direct relationship with members of the Company's Senior Management.

TITLE II

BOARD OF DIRECTORS CHARTER

Chapter I - Appointment and dismissal of Board Members

Article 16. Eligibility requirements.

1. Proposals for the appointment or re-election of Members must only be submitted for persons of recognised solvency, competence, and professional experience. Those who will have reached 72 years of age at the time of appointment, re-election, or ratification may not be appointed or re-elected as Members of the Board.
2. The total number of boards of directors and other corporate administrative bodies to which the directors of Acerinox, S.A. can belong is limited to six, in general. Once the Board of Directors has heard from the Appointment, Remuneration and Corporate Governance Committee, in the light of the circumstances of each case, it may allow this figure to be raised or lowered.
3. Administrative bodies of entities which constitute a form of organisation of personal or family heritage shall not be taken into account for this purpose.
4. All the administrative bodies in which a director were to have the status of proprietary director by appointment by a third company, in which he or she were a director or held executive functions, together with the board he or she may be on in the latter, shall be counted as a single board, even if these companies do not constitute a single trading group."

Article 17. Appointment of Board Members.

1. Members of the Board of Directors shall be appointed by the General Shareholders Assembly or, in the case of an early vacancy, by the Board itself through co-optation.
2. Co-optation shall be governed by what is established in the Law, and specifically:
 - a) The Member designated by the Board does not have to be a Company shareholder.
 - b) If a vacancy should be produced once the General Shareholders Assembly has been convened, the Board of Directors may designate a Member up until the time when the following General Assembly is celebrated.
3. The appointment or re-election of members of the Board of Directors shall be done in accordance to what is established in these Regulations, regulating the competencies of the Appointments, Remunerations, and Corporate Governance Committee.
4. What is established in this article shall be equally applicable to the natural persons designated as representatives of legal entity Board Members. The proposal of a natural person representative must be submitted to the report of the Appointments, Remunerations, and Corporate Governance Committee.

Article 18. Duration of the position.

1. Board Members shall carry out their duties for a period of four years. Board Members may be re-elected to the position once or several times.
2. Board Members who are appointed by co-optation are to perform their duties until the date when the next General Shareholders Assembly is held.
3. The Board of Directors cannot propose the dismissal of External Board Members until the end of the statutory period for which they were appointed, except in the event of a prior report from the Appointments and Remunerations Committee stating that there is justifiable cause for dismissal.
4. Independent Board Members cannot hold a position as such for a continuous period of over twelve years.

Article 19. Dismissal of Board Members.

1. Board Members shall terminate their duties at the end of the period for which they were appointed, and whenever so decided by the General Shareholders Assembly.
2. Board Members must submit their resignation to the Board of Directors and, if necessary, formalize their dismissal should the Board consider it convenient, in the event of fulfilling any of the established conditions of

incompatibility or legal prohibition which prevent them from performing their duties with due diligence.

3. Proprietary Board Members must tender their resignations when the shareholder they represent sells his or her entire shareholding interest. When the participation of a shareholder is reduced to the point that it no longer allows said shareholder to designate, in accordance with the rules of proportional representation established in the applicable legislation, as many Members that at that time should represent the shareholder, he/she shall consult the Board of Directors through its Chairman the eventual need for reducing its number of members until such time that they would correspondingly appoint new members in accordance with said rule.
4. No proposals can be made for the dismissal of Independent Board Members prior to the expiration of the statutory period for which they were appointed, except in the event of justifiable cause as judged by the Board at the proposal of the Appointments, Remunerations, and Corporate Governance Committee, or when, as a consequence of a Public Takeover Bid, it becomes necessary to modify the structure of the Board in order to maintain the criteria of proportionality.
5. When a Board Member terminates his or her duties before the end of their term of office, they must notify their reasons in writing to all Board Members.
6. The Board of Directors may suspend Members who have been legally processed from their duties, or those who the opening of legal processes has been filed against with regard to any economically-related crimes. As soon as the Member is made aware of these facts, he must immediately inform the Board of Directors thereof.

Chapter II. Duties of Board Members in the performance of their roles

Article 20. General obligations.

1. Above and beyond the duties established by Law, the role of Board Members is to ensure that all components of the Company, its capital and workforce achieve their maximum performance with respect to fulfilling the Company's corporate purposes and abiding by ethical business principles.
2. In the performance of their duties, Board Members must work with the diligence required of a professional businessperson and loyal representative. To this end, they are required to:
 - a) Remain informed and adequately prepare for Board meetings and the delegated committees to which they belong.
 - b) Attend the meetings of the committees of which they are a part, and actively participate in the deliberations in such a way that their contribution facilitates an effective decision-making process. Notify the Board in the event that they cannot, with due cause, attend the sessions which have been scheduled, and delegate their representation to the Board, if applicable.

- c) Carry out any specific tasks assigned to them by the Board of Directors that can reasonably be assumed to form part of their duties.
- d) Request that a Board meeting be scheduled whenever it is deemed necessary, or request the inclusion of items on the agenda to discuss issues that they consider important, in accordance with the Law and the Articles of Association.
- e) Oppose agreements that do not comply with the Law, the Articles of Association, or the Company's best interests and request that such opposition be recorded in the minutes of the meeting, whenever it is deemed appropriate in order to protect the Company's interests.

Article 21. Confidentiality.

1. Board Members must maintain the confidentiality of discussions held by the Board of Directors and its Committees. In general, they must abstain from revealing information to which they have been privy in the performance of their duties.
2. The obligation of confidentiality remains in force even after the Board Member's duties have terminated.

Article 22. Information obtained from the Company.

Board Members must comply with the rules of conduct established in the Stock Market legislation and, especially, with the Internal Code of Conduct of Acerinox, S.A. in Stock Markets.

Article 23. Non-competition.

Board Members may not carry out activities on their own account or on behalf of others that could entail the effective competition with the Company, unless expressly authorized to do so by the Board of Directors.

Article 24. Conflicts of interest.

Board Members must abstain from voting or participating in deliberations involving issues in which they hold a personal interest, or which affect a family member or a company in which they hold an executive position or in which they are significant shareholders.

Article 25. Loyalty.

The duty of loyalty requires Board Members to:

1. Not exercise their duties for purposes other than those for which they have been conceived.
2. Keep secret all information, data, reports, or background information to which they have had access carrying out the duties of their position, even

when they have been terminated from their position, except for cases where the Law allows it or requires it.

3. Abstain from participating in the deliberation and vote of agreements or decisions in which they or a related person has a direct or indirect conflict of interest. Excluded from the aforementioned obligation to abstain are the agreements or decisions that affect the Member's condition thereof, such as his/her appointment or revocation for positions on the Board of Directors, or other analogous positions.
4. Carry out their duties under the principle of personal responsibility with freedom of criteria or judgement, and independence regarding instructions and relationships with third parties.
5. Adopt the measures necessary for avoiding incurring in situations in which their interests, either their own or on behalf of others, may enter into conflict with the corporate interests and with their duties to the Company.

Article 26. Responsibility.

1. Board Members shall answer to the Company, shareholders, and corporate creditors for the damages they may have caused by acts or omissions contrary to the Law, the Articles of Association, or for those acts or omissions done by not complying with duties inherent to their position, provided malice or guilt were involved.
2. In the scope of strategic and business decisions subject to entrepreneurial discretion, the highest standards of an organized business person shall be understood to be fulfilled when the Member has acted in good faith, without personal interests in the matter of the decision, with sufficient information, and in accordance with an adequate decision making process.
3. In no case whatsoever shall the fact that the wrongful act or agreement was adopted, authorized, or ratified by the Board of Directors exonerate the Member from any and all responsibility.
4. The natural person designated to carry out the duties inherent to the position of corporate administrator must fulfil the legal requirements established for Board Members and shall be subject to the same duties and be jointly responsible with corporate administrator.

Article 27. Duty to know the mandatory compliance norms.

Board Members must know the mandatory compliance norms -internal and external- and, to that purpose, may provide the Company with precise help and advice.

Chapter III. Rights and duties of Board Members

Article 28. Right to information of Board Members.

1. Board Members have been granted the broadest powers possible to access information regarding any aspect of the Company necessary for the adequate exercise of his/her duties. The right to information is extended to affiliated companies, both nationally and overseas.
2. In order to avoid disruptions to the everyday management of the Company, the right to information must be exercised by first addressing the Chairman of the Board, who then responds to the Board's requests and provides the necessary information directly to the Board. The Chairman is also responsible for arranging for the Board to have contact with any necessary persons from the organization and putting the necessary measures in place for any required examinations and inspections to be performed in-situ.

TITLE III

INTERPRETATION, MODIFICATION, AND PUBLISHING OF THESE REGULATIONS.

Article 29. Interpretation.

1. These Regulations complement those currently in force under Commercial Law and the Company's Articles of Association with respect to the Board of Directors.
2. These regulations are to be interpreted in line with the general criteria of interpretation with respect to legal regulations, fundamentally in keeping with their spirit and purpose. Their contents may be clarified by the Board itself.

Article 30. Modification.

1. Modifications to the present Regulations may be made by agreement of the Board of Directors in compliance with the requirements set out in this article.
2. The Chairman of the Board, or at least four other Board Members, can propose such modifications to the Board in the event that they consider them necessary under the current circumstances.
3. In such cases, the proposed modification is to be sent with the notification convening the meeting of the Board of Directors. The convening of the meeting shall be made by means of the individual notification of each Member of the Board, and with sufficient prior time to the meeting for its deliberation and, as the case may be, the adoption of the agreement.

4. In order for a modification to the Regulations to be validated, they require the agreement of at least two thirds of the Board Members present at the meeting.

Article 31. Publishing.

1. These Regulations shall be communicated to the National Commission of the Stock Market.
2. Once said communication has been made, these Regulations shall be registered in the Trade Registry in accordance to the general rules, and once registered, they shall be published by the Spanish Securities Commission (CNMV), and also published on the Company website, www.acerinox.com

ANEXO I. AUDIT COMMITTEE

Article 1. Composition.

1. The Audit Committee shall be made up of no fewer than three and no more than six members appointed by the Board of Directors. They shall have the capacity, experience and commitment required to perform their duties.
2. The Audit Committee shall be made up of non-executive Directors only, at least the majority of whom must be independent.
3. At least one Independent Director on the Audit Committee shall be appointed on the basis of his/her knowledge and experience of either or both accounting or audit. Notwithstanding the above, all members of the Audit Committee, especially its Chairman, should where reasonably practicable be appointed on the basis of their knowledge and experience of accounting, audit, internal controls, information technology or risk management.
4. The Committee as a whole should have the relevant technical knowledge of the industry, and in any event its members will follow an induction programme to familiarize them with the world of stainless steel.
5. The Chairman of the Audit Committee shall be appointed from among the Independent Directors who sit on the Committee.

Article 2. Powers and duties in relation to financial information.

The Audit Committee shall have the following powers in relation to financial information:

1. To inform the Board of Directors of any issues which arise in relation to matters within the Committee's competence, particularly the outcome of audit, explaining how audit has contributed to the integrity of financial information and the role played by the Committee in the process.
2. To inform the Board of Directors in advance of publication of the financial information to be published by the Company on a regular basis.
3. To supervise the process for the preparation and presentation of mandatory financial information by the Company and to ensure that it is reliable, and to review compliance with regulatory requirements, establishing an appropriate perimeter of consolidation and the proper application of accounting policies and, in particular, to identify, understand and supervise the effectiveness of the Internal Control over Financial Reporting (ICFR) system. The Committee may make recommendations and proposals to the Board of Directors intended to safeguard the integrity of financial information.

4. To ensure that the Board of Directors submits the accounts to the General Shareholders' Meeting without reservations or qualifications in the audit report and, in the event that there are any, that both the Committee Chairman and the auditors clearly explain the content and scope of any reservations or qualifications to the shareholders.

Article 3. Powers and duties in relation to internal control and internal auditing.

The Audit Committee shall have the following powers in relation to internal control and internal auditing:

1. To supervise the effectiveness of the Company's internal controls and financial risk (including tax risk) management systems, and to discuss with the auditors any significant weaknesses in the internal monitoring system detected in audit without undermining the independence of the auditors, and to draw conclusions regarding levels of confidence in, and reliability of, the system. The Committee may submit recommendations and proposals in that regard to the Board of Directors together with follow-up period in each case.
2. To assess the Company's non-financial risks, including operational, technological, legal, corporate, environmental, political, and reputational risks, so that all business risks are covered.
3. To supervise the unit which undertakes internal audit and, in particular:
 - a) to ensure the independence of the unit.
 - b) to propose to the Managing Director the appointment and dismissal of the head of the internal audit service and to set his/her remuneration.
 - c) to assess the performance of the unit.
 - d) to propose the budget for the service.
 - e) to approve its focus and work plans annually, ensuring that its activity is focused on relevant risks to the Company and changes in those risks.
 - f) to receive regular information on its activities.
 - g) to verify that Senior Management takes into account the conclusions and recommendations of its reports and to check that the Managing Director addresses any issues identified.
 - h) to appraise the functioning of the internal audit unit, and the performance of the head of the unit of his/her duties, on an annual basis.

The head of the internal audit unit shall report any incidents which are identified in the course of its activity and any issues, indicating which have been resolved, any outstanding and issues taken in charge by management, and shall submit a report on the unit's activities with relevant conclusions at the end of each accounting period.

4. To establish and supervise a mechanism enabling employees, in a confidential and, where appropriate, anonymous manner, to report irregularities, particularly financial or accounting irregularities, of which they may become aware within the Company, and to receive regular information on the operation of the mechanism and to propose remedial actions and risk reduction measures.
5. To inform the Board of Directors regularly on all such matters.

Article 4. Powers and duties in relation to risk control.

The Audit Committee shall have the following powers in relation to risk control:

1. To supervise the effectiveness of the financial and non-financial risk (including tax) management systems, in order to have an overview of the risks affecting the Company's businesses, and to discuss any significant weaknesses detected in the internal control system with the auditor. The Committee may submit recommendations and proposals in that regard to the Board of Directors together with follow-up period in each case.
2. To supervise the internal risk control and management function.
3. To assess the Company's non-financial risks, including operational, technological, legal, corporate, environmental, political and reputational risks, and to review at least every six months the list of the most significant financial and non-financial risks and to assess their possible impacts, proposing risk management measures to the Board as appropriate. For these purposes, the Committee shall hold meetings with the heads of the business units, during which the latter shall explain business trends and associated risks.

Article 5. Powers and duties in relation to the auditor.

The Audit Committee shall have the following powers in relation to the auditor:

1. To submit to the Board of Directors proposals for the selection, appointment, re-appointment and dismissal of the external auditor, assuming responsibility for the selection process, and the conditions of their recruitment, and, to that end, it shall:
 - a) determine the procedure for the selection of the auditor; and
 - b) make a reasoned recommendation with at least two alternatives for the selection of the auditor, except in the case of re-appointment.
 - c) to regularly receive from the external auditor information on the audit plan and its execution and any other issues relating to the audit process, particularly any points of difference which may arise between the auditor and the management of the Company and shall

ensure that the independence of the auditor in the performance of their duties is preserved.

- d) To seek explanations and a description of the quality systems used by their firm.
2. To ensure that the Company and the external auditor observe applicable legal requirements for the provision of non-audit services, limits to the market share of the auditor's business and any other requirements designed to ensure the independence of auditors.
3. To establish appropriate relations with the external auditor in order to receive information on any issues that may jeopardise the auditor's independence, so that those issues can be considered by the Committee, and any other issues relating to the audit process and, where relevant, consent to the provision of services other than prohibited services as required by law and as well as any other communications contemplated by audit legislation and auditing standards.
4. In any event, the external auditors must annually issue a declaration of their independence as to the entity or entities related directly or indirectly to them and, in accordance with the provisions of the legislation on account auditing, detailed and individualized information on the additional services of any kind provided and the corresponding fees perceived from these entities by the external auditor or by the persons or entities related to it.
5. The Committee shall also ensure that the remuneration of the external auditor for their work does not compromise their quality or independence and shall establish an indicative limit on the fees the auditor may receive each year for services other than auditing.
6. Annually in advance of the issue of the audit report, to issue a report expressing an opinion on whether the independence of the auditor has been compromised. That report should, in any event, contain a reasoned assessment of the provision of each additional services referred to in the previous paragraph, considered individually and as a whole, different from those in legal audit and in relation to requirements for auditor independence or audit regulatory standards. This report shall be published on the Company website sufficiently in advance of the Ordinary General Meeting.
7. To consider the reasons for the resignation of the external auditor.
8. To ensure that the Company announces the change in auditor to the Spanish Securities Commission (CNMV) as a "relevant event", accompanied by a statement on any disagreements with the outgoing auditor and their content.
9. To ensure that the external auditor holds at least one meeting a year with the entire Board of Directors to provide information on the work done and on developments in the Company's accounting situation and risks.

10. At least on an annual basis, to request from the auditor a report on the quality systems they have established, any changes to those systems and their outcome.
11. To make a final assessment of the auditor's performance and how it has contributed to audit quality and the integrity of financial information.
12. To inform the Board of Directors in relation to the above.

Article 6. Other powers and duties

1. To notify the Board of Directors regarding in advance of all matters required by Law, in the Articles of Association and these Regulations, specifically:
 - a) Financial and non-financial information that the Company is required to publish periodically,
 - b) The financial conditions and accounting impact and where relevant the foreign exchange effects of, any steps in connection with any structural or corporate changes the Company plans to make,
 - c) The creation or acquisition of shares in special purpose companies or companies domiciled in countries or territories regarded as tax havens, and
 - d) Transactions with related parties, issuing of a report on related party transactions every year, to be published on the website of the Company sufficiently in advance of the Ordinary General Meeting.
2. To ensure that the perimeter of consolidation reflects reality, to have oversight of the need and use of alternative performance measures (APM) and the valuations used by the Company in its documents and to supervise the procedure for the publication of financial and non-financial information on the Company website, as well as its content.
3. To assess the quality of information distributed via the IT systems with the Audit Committee.
4. To assess the quality of financial and non-financial information the published on the Company's website.
5. To assess the effectiveness of the crime prevention and compliance system.
6. Any other duty conferred on it by the Board of Directors.

The Committee shall act in a supervisory and advisory role and shall not intervene in the performance or management of the Company's executive bodies.

Article 7. Convening the meetings of the Audit Committee.

1. The Committee shall meet at least quarterly in order to review the periodic financial information to be sent to supervisory authorities. In relation to such information, the internal auditor is required to attend relevant meetings of the Committee and, if the internal auditor issues any kind of review report, the external auditor is also required to attend.
2. Meetings of the Audit Committee shall be convened by the Secretary at the request of the Chairman on sufficient notice for members to be able to attend and prepare, except where reasons of urgency require a meeting to be held on no or short notice. Notice of meetings shall be given via the Director Portal (Gobertia) or, failing that, by fax, email or any other means which provides proof of receipt.
3. Notices must set out the agenda of the meeting and be accompanied by the necessary information, and the Chairman shall ensure the provision of all relevant information, which may when and to the extent appropriate be provided on successive days or supplied at the meeting itself.
4. The Secretary's shall assist the Chairman of the Committee to plan meetings and assemble and distribute the required information.

Meetings of the Audit Committee shall in the normal course take place at the registered office of the Company. Meetings may be held by conference call or video conference, provided no member objects.

Article 8. Conduct of meetings of the Audit Committee

1. Committee members should devote sufficient time to reviewing and assessing the information received before any meeting of the Committee.
2. The Committee's meetings shall promote constructive dialogue among its members and encourage the free expression of opinions and a supervisory and objective attitude, and the Chairman of the Committee shall ensure that members participate freely in deliberations.
3. The Audit Committee may summon any of the members of the Company's management team or staff and even require them to appear without any other member of management being present. Their presence shall be requested via the Managing Director with sufficient notice. Those summoned shall be obliged to attend the sessions of the Audit Committee and provide their cooperation and access to any information in their possession. The Committee may also request the attendance of other persons at its sessions, but solely at the invitation of the Committee Chairman and only to discuss the specific items on the agenda for which they are summoned.

Article 9. Work Plan of the Audit Committee

1. On an annual basis, the Audit Committee shall draw up a plan of action for the following year and a calendar including the Committee's principal activities during the year within the framework of its powers and duties, reporting to the Board to which it shall account for its work. The calendar should contain standing items to be discussed at every meeting.
2. The Audit Committee shall set specific objectives for its most important areas of responsibility, allowing its work to be broken down for assessment.
3. The Audit Committee shall draw up an annual report on its work during the year, including at least the following information:
 - a) Composition of the Committee during the year;
 - b) Meetings held during the year, identifying those attended by the internal auditor and external auditor and the number of attendees, including any invited guests;
 - c) Significant activities during the period, including those involving external experts;
 - d) Assessment of the functioning and performance of the Committee and whether, as a result of that assessment, changes have been made to its way of workings, plan or activity.
 - e) The Committee's opinion as to the auditor's independence.
 - f) Explanations given by the external auditor of its quality systems.
 - g) Any guidance on Audit Committees it is following and to what extent;
 - h) Conclusions; and
 - i) Date of preparation of the report and date for its consideration and approval by the Board.

The report shall be the basis for the annual assessment carried out by the Board of Directors and shall be published on the Company's website sufficiently in advance of the Ordinary General Meeting.

Article 10. Access to information, consultancy and means available

1. The Audit and Control Committee may request, in an appropriate, timely and sufficient manner, any information or documentation available to the Company regarding matters within its area of responsibility which may be necessary for the performance of its duties.
2. The Committee may also seek the cooperation or advice of external professionals when it deems it necessary or appropriate for the best performance of its duties.
3. The Audit Committee shall approve a regular training plan to keep the knowledge of the members of the Audit Committee up-to-date. An induction program shall be provided for new members.

4. The Audit Committee shall dispose of the means and resources necessary for its independent functioning and discharge of its responsibilities. Resource needs must be raised via the Secretary of the Board of Directors.

Article 11. Relationships between the Audit Committee and management, the Board, the shareholders, the external auditor and the internal auditor

1. The Audit Committee must establish an effective and regular channel of communication between those who need to communicate frequently, who will normally be the Committee Chairman and, among others:
 - a) The Company's management and, in particular, its financial management
 - b) The head of internal audit
 - c) The Group's risk manager
 - d) The person responsible for the risk prevention and compliance model
 - e) The principal auditor responsible for audit, and
 - f) The Board of Directors
2. In any event, communication between the Audit Committee and the external auditor must be fluid and ongoing and in accordance with legal requirements governing audit and must not impair the auditor's independence or the effectiveness with which the audit is performed or with which the audit procedures are carried out.
3. The Committee shall report on its activity during the next meeting of the Board of Directors after each of its meetings.
4. The Committee Chairman shall act as its spokesperson at meetings of the Company's Board of Directors and General Shareholders' Meetings.

ANEXO II. EXECUTIVE COMMITTEE

Article 1. Composition and functioning:

1. Notwithstanding the delegation of powers to the Chief Executive Officer, the Board of Directors may designate an Executive Committee within the Board in order to attend to the normal course of business and facilitate its regular monitoring.
2. The Board of Directors shall determine the number of members on the Executive Committee. If no decision is taken with respect to this number the Committee is to have between five and eight members, selected by the Board of Directors itself. The Board should ensure the adequate and proportional representation of Proprietary, Executive and Independent Board Members in the composition of the Executive Committee. In any event, its composition must comply with the provisions established in the following number.
3. The Chairman of the Board shall also be the Chairman of the Executive Committee, acting as Committee Secretary. If the Company Chairman is not to be the CEO, he/she must be a member of this Committee.
4. The Executive Committee shall meet whenever the Chairman requires it to, the number of times he/she determines, or at the request of the majority of its members.

Article 2. Competencies:

1. All duties that can be delegated by the Board may be delegated to the Executive Committee. The existence of these delegations to the Executive Committee shall not imply a reduction of the respective competencies of the CEO, who will be responsible for the everyday management of the Company's business activities.
2. The Chairman may, in view of the circumstances, decide that any matter deliberated by the Executive Committee and the decisions adopted thereof be the subject of new deliberations or ratification by the Board of Directors.

ANNEX III.- APPOINTMENTS, REMUNERATIONS AND CORPORATE GOVERNANCE COMMITTEE

Article 1. Composition.

1. The Appointments, Remuneration and Corporate Governance Committee (hereinafter, in this annex, "the Committee") shall comprise the number of Directors that in each case has been appointed by the Board of Directors, which may in no event be fewer than three nor greater than six.
2. All of its members must be non-executive Directors appointed by the Board of Directors. The majority of the members must be independent.
3. The Committee members shall be appointed for a maximum of four years and they may be re-elected one or more times for periods of equal duration.
4. The Board of Directors shall appoint a Chairman of the Committee from among the independent directors who are members thereof. The Chairman shall have the sufficient capacity and availability to devote the due attention to the Committee. In the event of absence, vacancy or illness, the Chairman shall be replaced by the independent director who has served the longest in the position and if this director cannot do so, by the next director in turn.
5. The Board of Directors shall also appoint a Secretary of the Committee, who need not be a Director.

Article 2. Members.

1. The composition of the Committee must be diverse in terms of gender, professional experience, powers, personal abilities, sector-specific knowledge and internationalisation.
2. The Board of Directors shall endeavour to ensure that the selection of the Committee members reflects the proportion of the institutional shareholders in the share capital and that the members collectively possess the knowledge and experience in corporate governance, strategic analysis and assessment of human resources, selection of directors and managers, the performance of Senior Management roles and the design of remuneration and incentive policies and plans for Directors and Managers.

Article 3. The Board's Competency Matrix.

1. The Committee shall draw up a matrix of required competencies for the Board of Directors that defines the aptitudes and knowledge base of the candidates for the position of director, especially in the case of independent

and executive directors. This matrix shall be updated as often as the company sees fit.

2. The Committee shall analyse the competencies, knowledge and experience of the current Directors, to define the roles and aptitudes to be sought in future Directors. Having identified the competencies, knowledge, and experience required to sit on the Board of Directors, it shall also establish representation objectives for the less represented gender.
3. The Committee shall define the duties and aptitudes necessary in the candidates to fill each vacancy and evaluate the time and dedication necessary for them to efficiently perform their duties. In addition, it shall assess the suitability of each candidate, keeping a record in their proposal or report for the appointment or re-election of Directors, of the assessment conducted and the reasons that support the candidate.

Article 4. Procedure.

1. The Chairman of the Committee shall ensure that its members participate freely in its deliberations with independence and a healthy degree of scepticism.
2. The independence of the Committee's actions and its members shall be preserved at all times from any instructions from or ties to third parties that might compromise it, as well as its members' freedom of judgement and opinion. A suitable atmosphere will be promoted in the Committee that encourages constructive dialogue, freedom of expression and a critical attitude, encouraging the diversity of opinions and contributing to the enrichment of the analyses and proposals.
3. The Committee shall maintain contact with the Chairman of the Board of Directors, with the CEO, and with the managers if it sees fit to do so, without this impinging on its independence. Other Directors, whether executive or not, managers or any other third party may be present at meetings of the Committee provided they have been invited beforehand by the Chairman of the Committee and their presence shall be restricted to those items of the agenda in relation to which they have been called. The entrances and exits of the various guests shall be recorded in the minutes. They may not attend the phases of the Committee's deliberations or voting.
4. The Committee shall have access to whatever information it requires in an appropriate, opportune and sufficient manner.
5. The Committee shall draw up a report on an annual basis with regard to its operations that shall contain at least the regulation of its composition, roles and tasks carried out, meetings held during the financial year and the outcome of the evaluation by the Board and the committees.

Article 5. Appointment and dismissal of Directors and members of the Senior Management.

1. The Committee may or may not use an external firm to search for Directors. Before the commencement of each selection process, the required profile and capabilities of the new Director must be spelled out, in accordance with the competency matrix in force, the suitability of each candidate shall be assessed and a record made of the candidate's suitability.
2. Any Director may provide the names of possible candidates. The Committee shall verify that there are no relationships that could compromise any candidate's independence and will call upon the candidate to provide information about their other activities and any possible conflicts of interest that could affect him or her.
3. The Committee will provide the Board of Directors with the proposals for the appointment of independent Directors and report on the other directors for their designation by co-opting or for their submission to the decision of the General Shareholders' Meeting, as well as the proposal for their re-election or removal thereby. Following the appointment the candidate's formal acceptance shall be obtained.
4. The Committee shall assess in the proposals of proprietary directors that they deal in a consistent manner with the requests for access to the Committee by shareholders with similar shareholdings and that the requirements laid down in the Group's competency matrix are respected.
5. Proposals for re-election of independent directors shall take into account the same factors as those that determined their initial election, the evaluation of their performance during their term of office and their capacity to continue in a satisfactory manner, as well as the progressive renewal of the Committee.
6. In the event that a director steps down, the Committee shall assess the information contained in his/her resignation notice, carrying out such investigations as it sees fit and reporting the findings to the Board.
7. The Committee shall report the proposals for appointment and removal of Senior Managers, Secretary and Under-Secretary of the Board, and the basic conditions of their contracts and any future changes therein, as well as the appointment, removal, contract and remuneration of the CEO. For this purpose, Senior Managers or members of Senior Management apart from the CEO means the directors that perform their roles while reporting directly to the person that assigned them that role.

Article 6. Remuneration of Directors and of Senior Management.

1. The Committee shall propose to the Board of Directors the remuneration policy of the Directors and the Chief Executive Officer and, at a proposal

from the latter, that of the members of the Senior Management - even if they are Executive Directors - assessing, including at the proposal of the CEO, the level of achievement of all Executive Directors and Senior Management of the objectives subject to variable remuneration.

2. The Committee shall periodically review the remuneration policy of directors and managers and ensure that it is aligned with that of other companies with similar characteristics. Proposals made to the Board on this subject shall also take into account the economic performance of the Group's companies and the different commitments of dedication of the directors.
3. The parameters to which the remuneration of the Senior Management is subject shall be approved at the proposal of the Chief Executive Officer and shall also take into account the operation of the Group's companies, financial parameters, ESG (Environmental, Social and Governance) objectives and, in general, the return for shareholders.
4. The remuneration system of executive directors and senior management shall take into account those of comparable firms and seek to promote the motivation of those persons included in it, it shall provide that a part of the remuneration is subject to objective performance measurement criteria aligned with the interests of the company and shareholders and it will have systems in place to demand the return of monies received if an error is demonstrated in the assessment of the parameters determining the payment the amount thereof.

Article 7. Assessment of the Board.

1. The Committee shall, by delegation of the Chairman of the Board, conduct the annual evaluation of the functioning of the Board of Directors and its Committees and shall submit to the Board the results of assessment together with a proposal for an action plan or with recommendations to correct any deficiencies identified or improve the functioning of all the Group's governing bodies.
2. At least every three years, such an assessment shall be carried out by an independent expert, who shall be different from the one who may have advised on the selection of Directors or remuneration systems in previous years.

Article 8. Promotion of diversity.

1. The Committee shall monitor and ensure the maintenance of the diversity standards recommended by the good governance provisions and propose a diversity policy to the Board of Directors and Senior Management and updates thereto.

Article 9. Promotion of talent.

1. In making a proposal or issuing a report, within the scope of its powers, the Committee shall give particular consideration to the potential impact that the decision submitted to the Board of Directors may have on the company's talent management and promotion strategy and will ensure the professional growth of executive directors and members of the Senior Management.
2. The Committee shall verify that candidate selection processes of executive directors and members of the senior management allow the recruitment of the best professionals according to the company's strategy, analyse and track international best practices in recruitment, retention, management and talent promotion.
3. It shall be informed about the implementation of the measures adopted at Group level to headhunt, retain, manage and promote talent, and about the training and monitoring programmes of members of Management that are in place. It shall also verify the consistency and coherence of selection policies and their alignment with the company's strategy and market conditions.

Article 10. Smooth operation of corporate bodies.

1. The Committee shall encourage the smooth operation of the corporate bodies and the harmonious exercise of their respective areas of authority, proposing any measures that may be necessary to improve them. It shall review and monitor the corporate structure of the Group and its subsidiaries.
2. The Committee shall ensure that the conduct of the corporate bodies is consistent with the fulfilment of the principles of good governance and transparency, as well as proposing the necessary measures for compliance with them to the Board.
3. It shall periodically review the fitness for purpose of the Company's corporate governance system.

Article 11. Preparation of mandatory reports.

1. The Committee will coordinate the process of reporting non-financial information and information regarding diversity, in particular the Non-Financial Information Statement, in accordance to the applicable regulations and the international reference standards.
2. It shall also submit to the Board of Directors the draft of the Annual Remunerations Report, the Remunerations Policy which must be submitted to the General Shareholders' Meeting and, in general, it shall ascertain the level of compliance with the remuneration policy established by the Company and will verify the information on remuneration of Directors and

Senior Managers that are contained in the various corporate documents, and it shall without prejudice to the purview of other bodies, communicate the Annual Corporate Governance Report.

3. The Committee shall also review the information that the entity disseminates through its website with regard to matters that fall within the purview of the Committee.

Article 12. Drafting and review of internal rules and regulations.

1. The Committee will coordinate the drafting and amending of the Articles of Association, Regulations, General Policies and other corporate-level regulations of the Acerinox Group.
2. It will review and assess the compliance with the Group's Corporate Responsibility and Sustainability policy and will ensure that it is oriented towards value creation.

Article 13. Prevention and resolution of conflicts of interest.

1. The Committee will promote the drafting, approval and amendment of the corporate regulations that prevent the existence of conflicts of interest and regulate how they are dealt with should they arise.
2. The Committee will have to report, ex officio or at the Board's request, on any situations that arise in which a risk of conflict of interest is identified among the Directors and the companies in which they carry out functions on any basis, and any Group companies when said function has not been assigned to the Audit Commission.

Article 14. Succession plan.

1. To examine and organise the succession of the Chairman of the Board of Directors, other members of the board and the Chief Executive of the Company, and to promote the appropriate succession plan in the company's Senior Management and, if necessary, to formulate proposals to the Board of Directors so that said succession occurs in an orderly and planned manner. The succession plan will be reviewed periodically to adapt it to new needs and circumstances as they arise.

Article 15. Corporate Social Responsibility and Stakeholders.

1. The Committee will supervise the Corporate Social Responsibility policy and assess the degree to which it is being complied with, and it will supervise the relationship with the various stakeholders, including the communication strategy and relationship with shareholders and investors.

Article 16. Welcome programme.

1. New Committee members will receive, before they attend their first meeting, a welcome programme that will help them to participate actively from the moment they join.

Article 17. Training of Directors.

1. The Committee shall take care to ensure that the Directors receive the appropriate training in the activities of the company and its Group at all times and that they receive full information regarding the corporate rules and procedures.
2. The Committee will propose training sessions to the Board of Directors on topics of interest for the Directors and the corporate bodies themselves. It will also ensure that Directors receive sufficient information about changes in the law, public administrations or geopolitical issues whose knowledge is beneficial for the decision-making of the various corporate bodies.

Article 18. Meetings.

1. The Committee shall meet as often as it sees fit to ensure the smooth performance of its functions and at least four times a year sufficiently in advance of Board meetings.
2. The Chairman of the body will organise the calendar of meetings of the year about to commence with due advance notice and will draft a non-binding provisional agenda of the main items that need to be covered in each meeting, having listened to the views of the other members of the body.

Article 19. External consultants.

1. The Committee may use the consulting services and advice of external experts in relation to matters of a technical nature and in particular with regard to remuneration, evaluation and selection matters, keeping records with sufficient transparency of any relationship or situation entailing a potential conflict of interest, reporting to the Board as applicable. The Committee's report of activities shall include all of the services rendered by external experts and their remuneration.
2. The Committee shall ensure that any conflicts of interest that arise do not prejudice the independence of the external advice provided to the Committee.

Article 20. Independence from other bodies.

1. The Committee shall operate completely independently with respect to instructions and guidelines from non-members, it shall maintain a constant dialogue with the Chairman of the Board of Directors, with the Chief Executive Office and with the rest of the management.
2. The Chairman of the Committee, if the Board of Directors so decides, may be called to appear before the General Shareholders' Meeting to report to it on matters within the scope of that body's powers.