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### 2016: MAIN FINANCIAL FIGURES



Million EUR

	2016	2015	Variation
Net Sales	3,968	4,221	-6%
EBITDA	329	286	15%
EBIT	157	121	30%
Results before Taxes and Minorities	128	77	66%
Results after Taxes and Minorities	80	43	87%
Net Financial Debt	620	711	-13%
Net Financial Debt / EBITDA	1.88	2.48	-24%
Net Financial Debt / Equity	29%	35%	-19%

Production record in cold rolling

2<sup>nd</sup> best year in melting & hot rolling production China returns to growth

Antidumping measures

Floor of nickel prices

Inventories at normalized levels

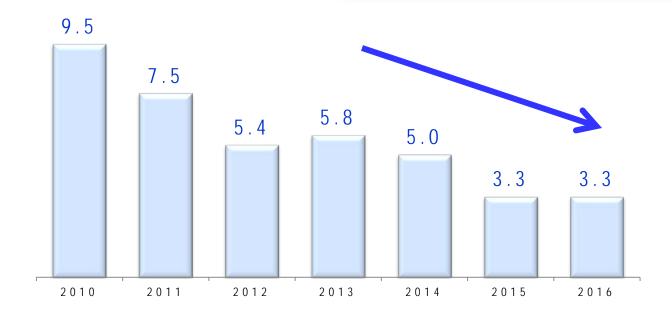
Apparent consumption increases

Base price improvement in Europe and the United States

### ACERINOX ACCIDENT RATE EVOLUTION



### Target: zero accidents

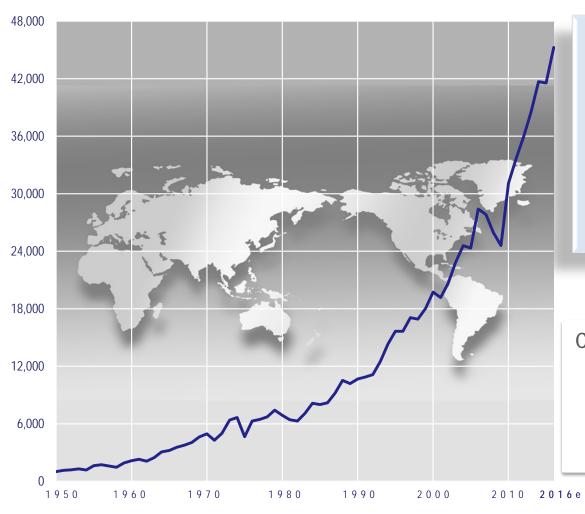


• Accident rate = total no. injuries and illnesses \* 200,000 / no. worked hours

### STAINLESS STEEL WORLDWIDE PRODUCTION



Thousands Mt



Estimated world production of Stainless Steel in 2016:

45.3 million Mt

(+8.9% over 2015)

Compound annual growth rate 1950 - 2016e:

+ 5.9%

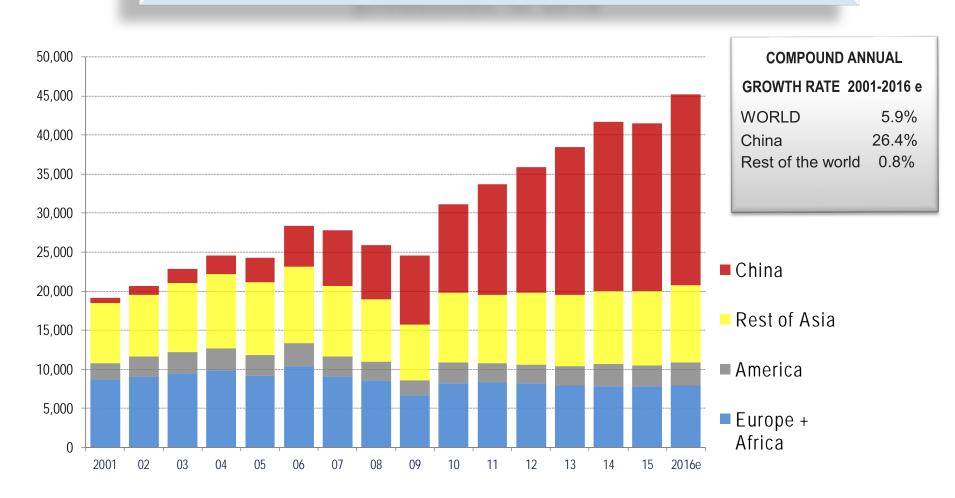
Source: ISSF and Acerinox

### STAINLESS STEEL WORLDWIDE PRODUCTION



Thousands Mt

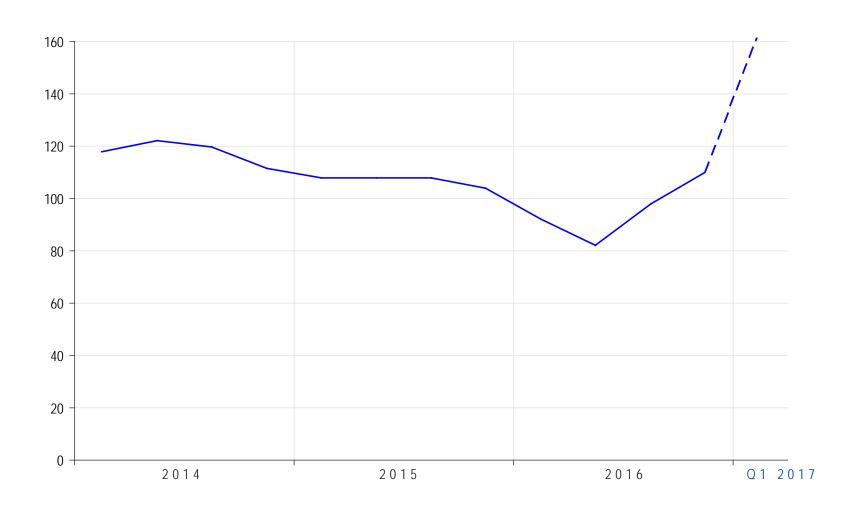
## China grows again and represents 54% of world production in 2016



### FERROCHROME QUARTERLY AVERAGE PRICES



US¢ / Lb. Cr



### OFFICIAL NICKEL PRICE IN THE L.M.E.



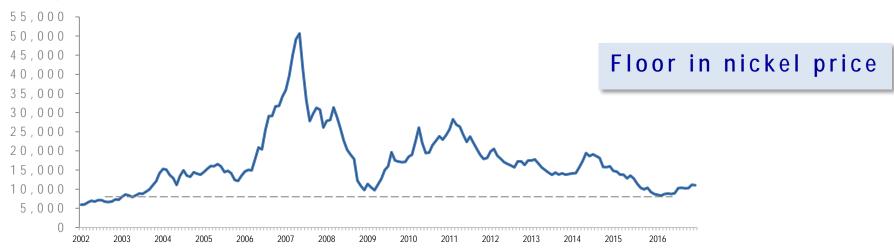
Average price: cash/three months (USD/Mt. Ni)

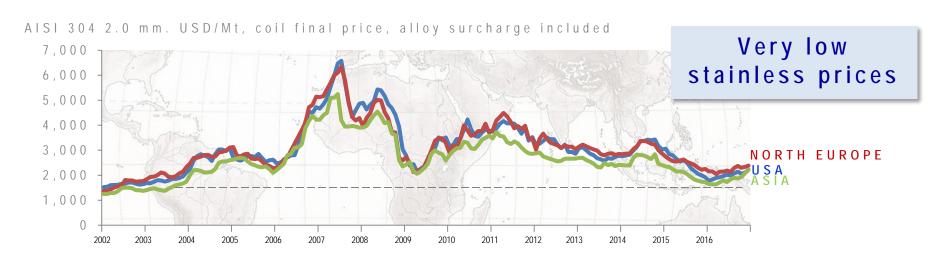


### OFFICIAL NICKEL PRICE IN THE L.M.E. AND STAINLESS STEEL PRICES FROM 2002 TO 2016



Average price: cash/three months (USD/Mt. Ni)





### SECTOR INDICATORS





Vehicle production



Construction



Household appliances



+5.5%

Eurofer's estimate for 2016

-0.2%

Eurofer's estimate for 2016

+1.1%

Eurofer's estimate for 2016



+1.3%

Year to December Source: Wards Auto +4.5%

Year to December Source: US Census Bureau +3.3%

Year to December Source: AHAM



+14.4%

Year to December Source: CAAM +6.9%

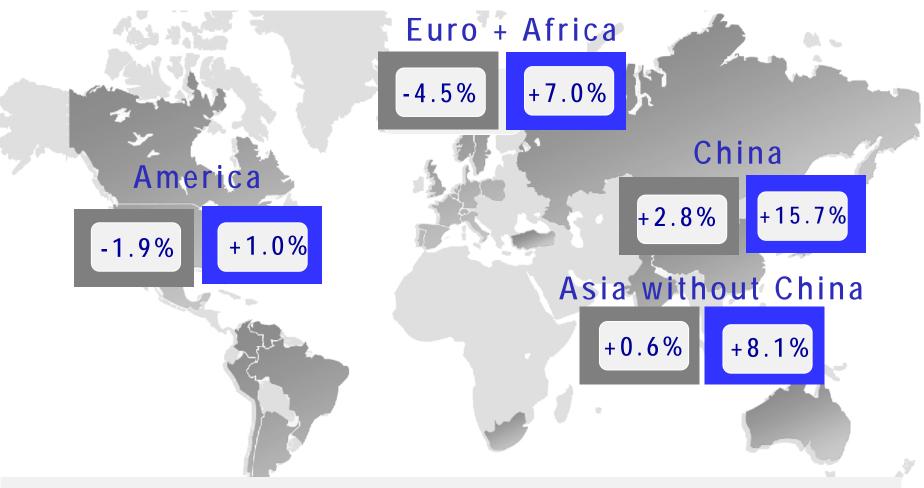
Year to December Source: NBS +3.0%

Year to December Source: NBS

### ESTIMATED GROWTH OF APPARENT CONSUMPTION



% 2015 - 2014 % 2016 - 2015



Apparent consumption increases in all markets in 2016

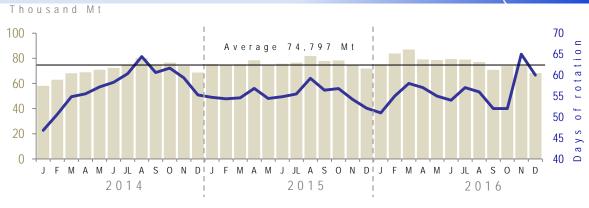
### STAINLESS STEEL INVENTORIES





#### INVENTORIES OF COLD-ROLLED

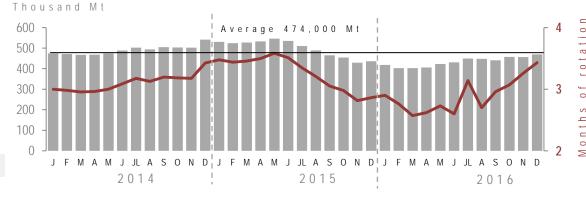
Source: EHV Germany





#### INVENTORIES AT DISTRIBUTORS

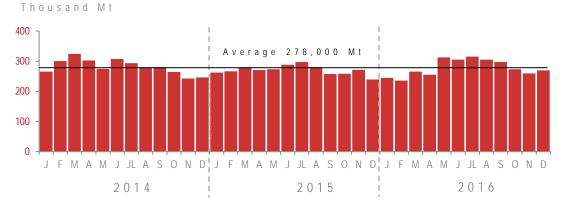
Source: MSCI





#### INVENTORIES AT WUXI AND FOSHAN

Source: 51 bxg



### ACERINOX PRODUCTION



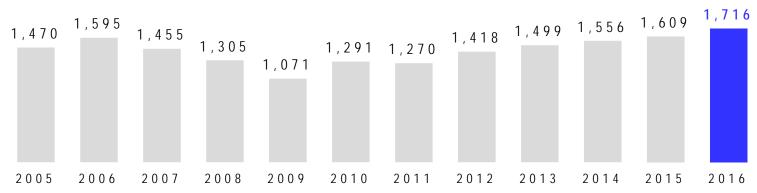
Thousands Mt

	Year 2016					Year 2015	Variation
	Q1	Q2	Q3	Q4	Accumulated	Jan-Dec	2016 / 2015
Melt shop	575.1	652.0	637.3	611.0	2,475.4	2,319.6	6.7%
Hot Rolling	526.4	563.4	571.9	547.1	2,208.9	2,038.7	8.3%
Cold Rolling	418.1	428.0	429.0	440.8	1,715.9	1,609.0	6.6%
Long Product (Hot Rolling)	54.1	63.8	53.7	52.7	224.3	215.9	3.9%

### New cold rolling production record Second best year in melting and hot rolling

### Cold rolling production





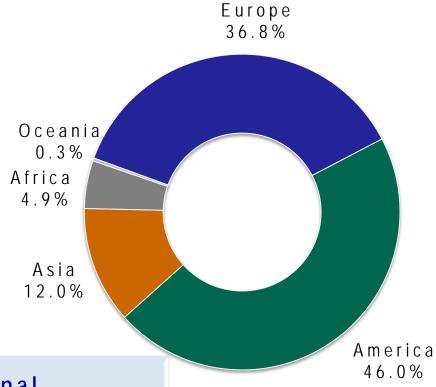
### **ACERINOX**

# QUARTERLY PROFIT & LOSS ACCOUNT OF THE CONSOLIDATED GROUP

Million EUR

					January-December			
	Q1 2016	Q2 2016	Q3 2016	Q4 2016	2016	2015	Variation	
Net sales	953.35	953.67	1,007.62	1,053.50	3,968.14	4,221.43	-6.0%	
Gross operating result / EBITDA	40.99	78.75	103.30	106.04	329.07	286.23	15.0%	
% over sales	4.3%	8.3%	10.3%	10.1%	8.3%	6.8%		
EBIT	0.55	35.89	60.20	60.80	157.44	120.89	30.2%	
% over sales	0.1%	3.8%	6.0%	5.8%	4.0%	2.9%		
Result before taxes	-7.35	26.43	53.50	55.29	127.87	76.90	66.3%	
Result after taxes and minorities	-8.31	16.99	35.82	35.82	80.32	42.89	87.3%	
Depreciation Net cash flow	40.20 31.89	42.73 59.72	42.70 78.53	44.16 79.98	169.79 250.11	163.68 206.57	3.7% 21.1%	

Year 2016



Spanish multinational

Sales in more than 80 countries

Spain accounts for 10% of sales

### MAIN FIGURES OF THE P&L ACCOUNT



Million EUR

Operating expenses



Personnel expenses



Depreciation & Amortization



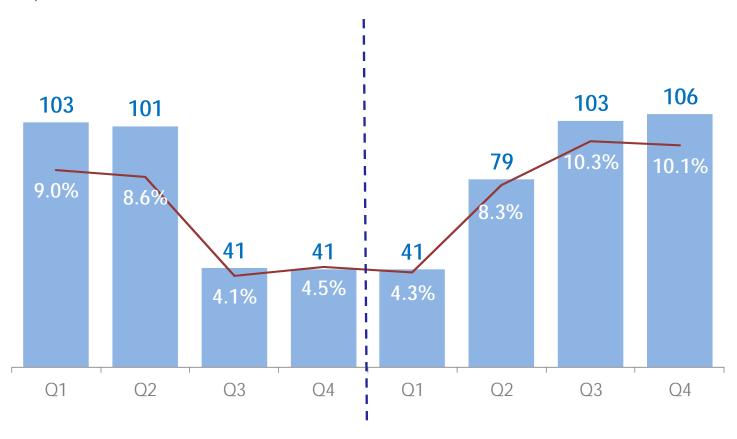
### Net financial expenses



### QUARTERLY EVOLUTION OF THE EBITDA OF THE CONSOLIDATED GROUP



Million EUR (% over sales)



2015: 286 MiII € -----> 2016: 329 MiII €

### CONDENSED BALANCE SHEET OF THE CONSOLIDATED GROUP



Million EUR

Net Financial Debt: 620 million EUR

Debt / EBITDA: 1.88x

Gearing: 29%

#### **ASSETS**

	2016	2015	Variation
Non-current assets	2,357.53	2,317.53	1.7%
	0.007.54	4 000 44	4 / 00/
Current assets	2,097.51	1,808.14	16.0%
- Inventories	887.42	824.93	7.6%
- Debtors	575.51	478.85	20.2%
Trade debtors	527.79	439.54	20.1%
Other debtors	47.73	39.31	21.4%
- Cash and other current assets	634.58	504.36	25.8%
TOTAL ASSETS	4,455.05	4,125.67	8.0%

#### LIABILITIES

	2016	2015	Variation
Equity	2,168.68	2,023.30	7.2%
Non-current liabilities	1,191.17	995.59	19.6%
- Interest-bearing loans and borrowings	936.81	741.16	26.4%
- Other non-current liabilities	254.37	254.43	0.0%
Current liabilities	1,095.20	1,106.77	-1.0%
- Interest-bearing loans and borrowings	281.61	449.54	-37.4%
- Trade creditors	712.97	566.28	25.9%
- Other current liabilities	100.61	90.96	10.6%
TOTAL EQUITY AND LIABILITIES	4,455.05	4,125.67	8.0%

### CONDENSED CASH-FLOW STATEMENT OF ACERINOX CONSOLIDATED GROUP



0 0 14 0 0 E	IDATED GROOT				
Million EUR		Jan - Dec 2016	Jan - Dec 2015		
	Result before taxes	127.9	76.9		
	Adjustments for:	215.1	210.2		
	Depreciation and amortisation	169.8	163.7		
	Changes in provisions and impairments	-8.4	2.3		Optimizatio
	Other adjustments in the result	53.7	44.1		
	Changes in working capital	16.3	-129.5		working cap
	Changes in operating working capital	-4.1	-244.0		
	· Inventories	-62.5	26.8		
	· Trade debtors	-88.3	4.0		
	· Trade creditors	146.7	-274.8		
	Others	20.3	114.5		
	Other cash-flow from operating activities	-90.5	-140.1		
	Income tax	-55.8	-94.5		
	Financial expenses	-34.6	-45.6		
	NET CASH-FLOW FROM OPERATING ACTIVITIES	268.8	17.4		
	Payments for investments on fixed assets	-156.4	-67.5	-	New investm
	Others	-0.9	-0.1		Mew IIIvestii
	NET CASH-FLOW FROM INVESTING ACTIVITIES	-157.3	-67.6		
	NET CASH-FLOW FROM INVESTING ACTIVITIES	-107.3	-07.0		
	NET CASH-FLOW AFTER INVESTING ACTIVITIES	111.5	-50.2		
	Acquisition of treasury shares	-0.1	-0.1		
	Dividends payed to shareholders and minorities	-26.7	-47.8		C
	Changes in net debt	18.3	-177.7	<b>→</b>	Scrip divid
	Changes in het debt  Changes in bank debt/private placement	18.3 27.7	-177.7 -163.4		•
	Cnanges in bank debi/private placement Conversion differences	-9.4	-163.4 -14.3		
	Attributable to minority interests	0.0	0.0		
	Others	0.9	0.3		
	NET CASH-FLOW FROM FINANCING ACTIVITIES	-7.6	-225.3		
	NET INCREASE/(DECREASE) IN CASH AND CASH				
	EQUIVALENTS	103.9	-275.4		
	On an income and and an income in the last	400.0	700 4		
	Opening cash and cash equivalents	480.0	738.4		
	Effect of the exchange rate fluctuations on cash held	14.6	17.0		
	CLOSING CASH AND CASH EQUIVALENTS	598.5	480.0		
	OLOGINO ONGITAND ONGIT EQUIVALENTS	370.3	- TOU.U		



Million EUR

# Generating cash to invest, reward shareholders and reduce debt

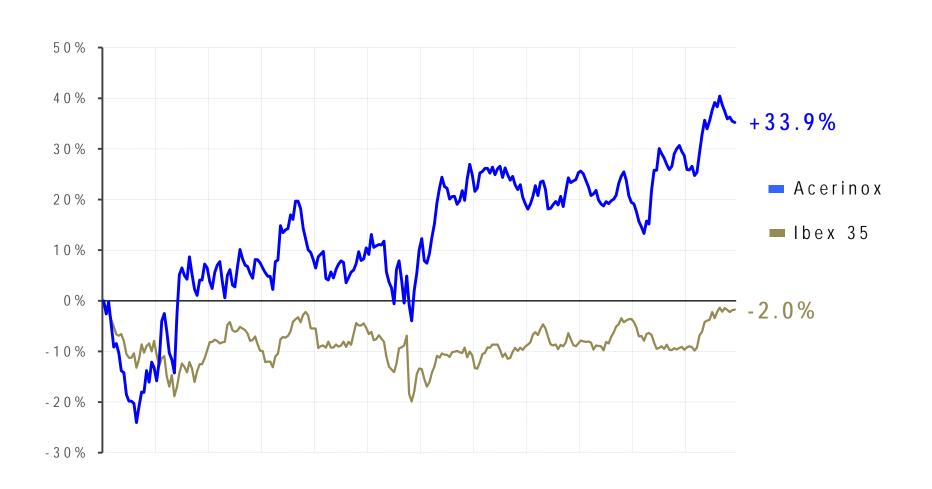
Period 2008-2016:

Cash generation	2,762
CAPEX	1,587
Return to shareholders	872
Net debt reduction	303

### STOCK MARKET EVOLUTION OF ACERINOX, S.A. & IBEX 35



Daily percentage data, year 2016



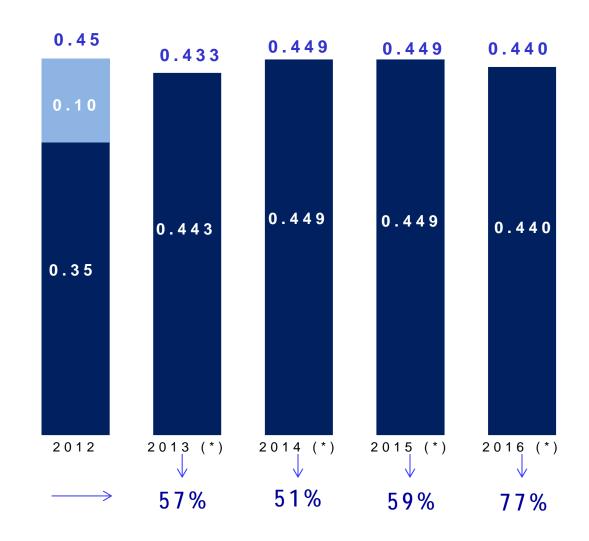
### RETURN TO SHAREHOLDERS



EUR/share

(\*) Scrip dividend





New shares



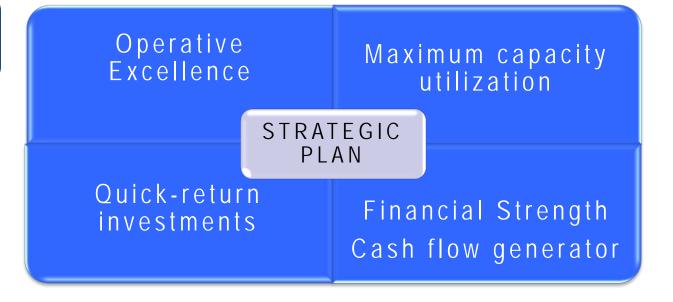
Belief on a leader product

Operative Excellence

Global Presence

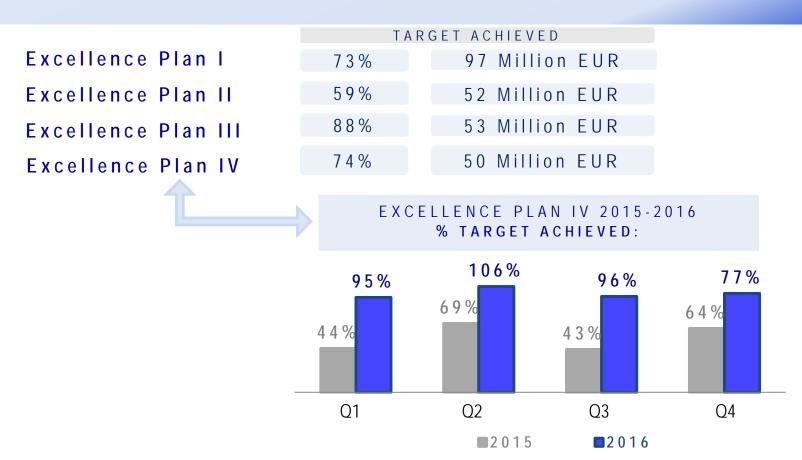
Financial Strength

Sustainability



### **EXCELLENCE PLAN**





### **EXCELLENCE PLAN V: 2017-2018**

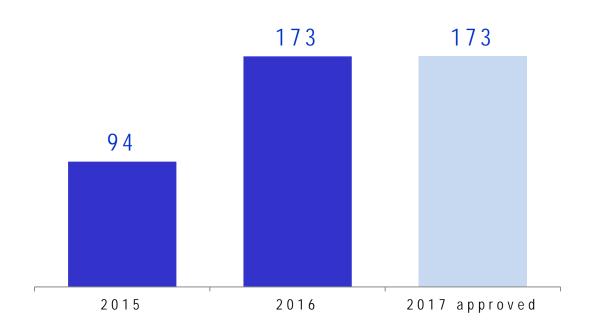
5 blocks: excellence in operations, working capital management, supply chain optimization and commercial and personnel management

Recurrent savings 50 million EUR

### CONSOLIDATED GROUP INVESTMENTS



Million EUR



Investments in NAS and Acerinox Europa

### CONSOLIDATED GROUP INVESTMENTS: NAS



### Bright Anneal and ZM lines investments

- 116 million euros
- First coils ZM line: January 2017
- BA start up: second quarter 2017





Bright Anneal line construction

Sendzimir (ZM) from NAS

### CONSOLIDATED GROUP INVESTMENTS: ACERINOX EUROPA



### AP and ZM lines investment



140 million euros

Start up: ending of 2017

Payback: <5 years</li>

• Goals:

- higher value-added products
- increase sales to direct client
- improve capacity utilization
- cost savings and reduction of emissions

AP5 construction



### **OPPORTUNITIES**

- ✓ Economic growth
- increase in consumption
- ✓ Reduction of global overcapacity
- ✓ Base price increases in US and EU
- ✓ Efficiency improvements
- ✓ Start-up of new investments
- √ Financial strength

### UNCERTAINTY

- Inventories in China
- Overcapacity in China
- Volatility of the raw material
- o Political risks

### QUESTIONS AND ANSWERS

### **ACERINOX**





